BEDMINSTER TOWNSHIP PUBLIC SCHOOLS
234 SOMERVILLE ROAD
BEDMINSTER, NJ 07921

GUIDE FOR
STANDARD OPERATING PROCEDURES
AND
INTERNAL CONTROLS

BEDMINSTER
BOARD OF EDUCATION

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TABLE OF CONTENTS

PREFACE

The **Guide for Standard Operating Procedures and Internal Controls** is a document that outlines the business practices that are approved by the Bedminster Township Board of Education and administered by the Business Office. It is intended to be used as a reference manual by administrators, secretaries, and any staff members that have Budgetary/Financial responsibilities. Its purpose is to provide an efficient, control and accountability system that will help assure appropriate use of "Public Funds". It must be understood that the principles of this manual are based on, "Generally Accepted Accounting Principles," and rely on an assumption that individuals have a general understanding of the financial process of a school system. For this program to operate at optimum efficiency there must be a spirit of cooperation, teamwork, and communication between the school staff and the Business Office.

OVERVIEW

Internal controls are not separate systems of the school district. Controls are not an isolated activity but an integral part of each activity used to guide the district.

The establishment, maintenance, and evaluation of the internal controls are the responsibility of the administration. The evaluation of internal controls includes identifying the framework used by the administration to determine the effectiveness of the internal controls.

Controls are in place to detect or prevent errors and fraud. An error is an unintentional mistake that has the potential to affect the financial statements and fraud is the intentional misuse or misappropriation of the district's assets.

OBJECTIVES OF INTERNAL CONTROL

The three (3) objectives of internal controls are to ensure the effectiveness and efficiency of operations, reliability of financial reporting, and compliance with applicable laws and regulations. The safeguarding of assets is a subset of all of these objectives.

Continuous monitoring and testing is needed to help to identify poorly designed or ineffective controls. The administration is also responsible for communicating the objectives of internal controls and ensuring the organization is committed to sustaining an effective internal control environment.

COMPONENTS OF INTERNAL CONTROLS

The five (5) components of internal controls include the control environment, administration's risk assessment, administration's communication of the controls, control activities, and monitoring of the controls.

CONTROL ENVIRONMENT

The control environment includes the organizational structure, the control framework, the district's policies, and procedures, and internal and external influences. The tone set by the school district's board and administration determine the attitude toward the controls of the district.

ORGANIZATIONAL STRUCTURE

The organizational structure determines the administration's responsibilities and sets the relationship with the board, which sets the policies.

CONTROL FRAMEWORK

Elements of a control framework include the following:

> Segregation of duties to help ensure the reliability of the organization's internal controls, one person should not have access to all stages of a process. If there is no proper segregation situations could arise where errors or irregularities occur and go undetected.

> The integrity and competence of the personnel performing the duties are key to achieving the desired controls. This includes hiring the proper people and continually training personnel. It is important to ensure that employees who perform financial tasks have the knowledge and skill to perform their duties.

> Communication by the administration of the controls and the employee's responsibilities are as important as ensuring that employees know how to communicate irregularities that may arise.

> Proper supervision of employees is needed to ensure proper execution of control activities.

DISTRICT'S POLICIES AND PROCEDURES

The district's policies set the overall direction of the district. Procedures for all areas of financial preparation, reporting, operations, transportation, maintenance, personnel, and payroll are needed. These policies and procedures will become the basis for the determination of compliance.

ADMINISTRATION'S RISK ASSESSMENT

The administration has to conduct an assessment of risks relevant to the financial statements. This includes the identification of potential risks, the analysis of the potential impact of those risks on the ability to properly report the financial statements, and the overall management of risks. Items to consider in the risk assessment of the district include, but are not limited to:

1. New personnel or new duties for existing personnel
2. How a change in accounting information system impacts controls and how effectively the training of personnel on new a system was conducted
3. Changes in the regulations and laws that may affect the control environment
4. Record storage is appropriate and secure (fireproof cabinets when needed for manual documents and proper passwords and access limitations for electronic information)
5. District limits access to computers and data files
6. Segregation of duties
7. Transactions are recorded timely
8. Cash is deposited timely
9. Assets are physically safeguarded
10. Transactions are performed by only authorized personnel
11. Reconciliations are properly and promptly completed
12. Occurrences of management override

INFORMATION AND COMMUNICATION

The administration needs to determine if the information systems utilized in the district are adequate and relevant for their intended purpose.

The district's administration is responsible for communicating the controls of the district and the responsibilities of each employee in the control system.

The administration is also charged with reviewing information that may indicate a flaw in the controls that would not allow the control to detect an error in a timely fashion.

CONTROL ACTIVITIES

Control activities include the policies and procedures that are in place to achieve the controls desired. Documentation of the control activities is vital to the overall control environment. These activities include, but are not limited to:

Segregation of duties
Transactions are recorded timely
Cash is deposited timely
Assets are physically safeguarded
Transactions are performed by only authorized personnel
Reconciliations are properly and promptly completed

CONTROL ASSERTIONS
Control activities can be categorized into one or more assertions. All assertions should be addressed for each process (payroll, cash disbursements, etc).

1. Existence (E) /Occurrence (O) – Existence is whether the assets or liabilities of the district exist at any given point in time (cash, state aid receivable). Occurrence is whether the transaction took place (goods were received before the PO was moved to accounts payable from encumbrances)
2. Valuation (V) or Allocation (A) – Valuation is whether the asset or liability is included on the board secretary's report at the proper value (the amount of cash or state aid receivable). Allocation is whether the revenue and expenditures were recorded in the proper amounts.
3. Accuracy/ Classification (A/CL) – transactions are recorded accurately and the classification of the transactions is proper.
4. Completeness (CO) – is whether all transactions are included (unrecorded purchase orders).
5. Cutoff (C) – Transactions are recorded at the proper time (purchase orders written in the proper year).

MONITORING
The administration is charged with reviewing internal controls on an ongoing basis. Monitoring can include responding to the recommendation of the auditor in changes in the controls. Reviewing correspondence from outside sources such as banks and vendors for unusual items is part of monitoring.

Employees should be required to "sign off" on their understanding of the control activities and their responsibilities in those activities.

AFTER THE CONTROLS ARE ESTABLISHED
Once the district establishes controls, those controls need to be evaluated at least annually and anytime circumstances dictate. Changes in personnel or regulations are examples of these.

As controls are evaluated they will either be effective or ineffective at achieving the proposed control. Controls are effective when there would be no material weaknesses in internal controls involved in financial reporting. Ineffective controls would be those where at least one material weakness exists. If control is determined to be ineffective, then the control deficiency needs to be evaluated.

CONTROL DEFICIENCIES
A control deficiency exists when the design or operation of a control does not allow the administration to prevent or detect misstatements on a timely basis. A design deficiency exists when a necessary control is missing or is not designed to enable the control objective to be met. An operational deficiency exists when control is designed properly but does not operate as designed or the person performing the control is not qualified to perform the control.

A deficiency may exist that is unavoidable (segregation of duties in a small office). For these, compensating procedures should be put in place. These compensating procedures do not correct the deficiency.

REASONABLE ASSURANCE AND LIMITATIONS ON CONTROLS
Reasonable assurance is a high level of assurance, but is not absolute. The district should understand that potential fraud could exist and not be detected timely in the following circumstances: when the district has poorly designed or operated internal controls, or when there are too many overrides of controls when there is collusion between employees , or between an employee and a third party.

REVIEW OF DISTRICT PROCESSES:
When reviewing processes in the district, it may help to consider incorporating the "5 Ws".

1. <u>Who</u> performs each activity? Who receives the outcome of the activities?
2. <u>What</u> activities are performed? What forms and reports are used? What computer systems and files are used?
3. <u>When</u> are activities performed? What is the sequence of activities? What is the timing of the activities? What is the frequency of the activities?
4. <u>Where</u> are activities performed (i.e., board office, school, etc.)?
5. <u>Why</u> are activities performed (i.e., what risks are controlled, what control assertion does process step serve, etc.)

One final consideration should be whether any changes to the process will increase the efficiency of the process or firm up the controls.

CONTROLS LISTED
The controls listed here are not intended to be a complete list of controls, as each district will have different processes, controls, and concerns. These items should be used as a beginning for the review of controls.

SECTION I: INTERNAL CONTROLS
CHAPTER 2 - EVALUATING INTERNAL CONTROLS

PURPOSE
To ensure that controls are evaluated on a periodic basis to ensure the controls continue to be effective.

PROCEDURE
1. The business administrator will establish a process to evaluate internal controls over all areas of financial and operational procedures in the district.
2. These internal controls should be evaluated at least annually and every time one of the following conditions exists:
   - Change in personnel performing a control function
   - Change in the accounting system
   - Change in regulations

As the controls are evaluated, a determination should be made that designates the control as either effective or ineffective. Ineffective controls should be changed to achieve the proper level of effectiveness required.

Written documentation of the review of the controls in place should be kept.

SECTION I: INTERNAL CONTROLS
CHAPTER 3 - COMMUNICATING STAFF MEMBERS ROLES

PURPOSE
To ensure that everyone in the district who performs or should perform a control function understands the control.

PROCEDURE
1. The business administrator will establish a procedure to ensure that all employees and board members who are charged with a control understand the importance of the control and their role in the control environment.
2. Controls that are not performed with an understanding of the control will not be effective.
3. A review of the controls and the staff members' role in the controls should be conducted at least annually and anytime there is a change in the control, the personnel, or the laws and regulations affecting the control.

Documentation of these reviews should be maintained.

SECTION I: INTERNAL CONTROLS
CHAPTER 4 - CASH CONTROLS

PURPOSE
To identify the controls over cash and the personnel responsible

PROCEDURE

Cash Receipts

Secretary to the School Business Administrator\Board Secretary opens the mail at the Board Office. All cash receipts, in the form of cash or checks, are given to the School Business Administrator. The School Business Administrator posts to the appropriate account(s) in the CDK Accounting System ("System") and then prepares the deposit slips. The postings are done promptly and accurately recorded as to account, amount and period. Most of the revenue received is in the form of wire transfers for Federal and State Aid and is recorded by the School Business Administrator as cash receipts are received. A daily receipts report is printed from the System to compare to the deposit slip.

Student Activities – Deposits are received from teachers and parents by the Payroll/Benefits Specialist. Funds are verified with the teacher or parent, then a deposit slip receipt is given to the respective party. The deposits are made by the Payroll/Benefits Specialist. If she is unavailable either the Transportation Coordinator or Assistant to the School Business Administrator/Accounts Payable Specialist will make the deposit. Deposits are made promptly. Any adjustments to cash accounts are made by the School Business Administrator. Cash held on site is kept in the fireproof cabinet in the office of the School Business Administrator.

Cash Disbursements

All cash disbursements are made by check or bank wire.

Check numbers are assigned sequentially. All blank checks are kept in a fireproof file cabinet, which is locked at night. All cash disbursement records are matched against accounts payable/open invoice files. Checks are prepared only after proper matching of supporting documentation. Supporting documentation is canceled and marked with the check number when a check is prepared. Check signers review all supporting documentation.

All Student Activity checks require two (2) signatures and are signed manually. Occasionally the signature stamp of the School Business Administrator is used.

Electronic Fund Transfers – School Business Administrator performs EFT based on approved purchase orders prepared by the Assistant to the School Business Administrator/Accounts Payable Specialist and/or Payroll/Benefits Specialist.

Bank Account Reconciliations

The Treasurer of School Monies prepares monthly bank reconciliations for all accounts except for Student Activities, Food Program and Petty Cash. The School Business Administrator prepares the monthly bank reconciliations for the Student Activities account. The Assistant to the School Business Administrator/Accounts Payable Specialist prepares the monthly bank reconciliations for the Petty Cash Account, which the Business Administrator\Board Secretary reviews. The Payroll/Benefits Specialist prepares the monthly bank reconciliations for the Food Program Account.

ALG-CX-5.4: Control Activities Form for Revenue and Receivables-Governmental Funds

STATE AIDS & LOCAL TAX LEVY – The majority of revenue consists of Federal and State Aids, which come in the form of wire transfers and local tax levy receipts (from the Township), which are received periodically at the Board Office. All receipts are recorded into the CDK Accounting System generating a batch listing of collections. The Treasurer of School Monies receives copies of the monthly receipt journal (from CDK Accounting System) which she utilizes to reconcile the accounts on a monthly basis. A copy of the Balance Sheets and Board Secretary's Report is also given to the Treasurer for review of discrepancies and reconciliation.

OTHER GOVERNMENTAL REVENUE (Ex. Tuition, Grants, Miscellaneous Revenue, Budget Refunds) – These receipts are received and posted into the CDK Accounting System by the School Business Administrator in batch format. A cash receipts journal is printed monthly from the computer system. The Treasurer of School Monies receives copies of the monthly receipt journal (from CDK Accounting System) which she utilizes to reconcile the accounts on a monthly basis. A copy of the Balance Sheets and Board Secretary's Report is also given to the Treasurer for review of discrepancies and reconciliation.

ALG-CX-5.5: Control Activities Form for Service Revenue and Receivables-Proprietary Fund Types

FOOD SERVICE FUND RECEIPTS – Are received daily at the school. Foodservice receipts (meals) are collected by the Cafeteria cashiers and deposited into the Food Program Account by the Cafeteria Manager. Federal and State reimbursement for meals is wired transferred into the District's General Account, then transferred by inter-fund wire into the Food Program Account. All receipts are posted into the CDK Accounting System by the School Business Administrator. The food service provider sends over monthly statements (listing all expenditures and revenue) to the Board Office

At the end of the month, the Cafeteria Manager completes the online reimbursement vouchers and prepares free/reduced lunches/breakfasts count information. The School Business Administrator approves the online reimbursement voucher to the State for the free/reduced lunches that the foodservice contractor filled out. The State calculates actual dollar amounts of reimbursement from counts.

ALG-CX-5.6: Control Activities Form for Expenditures for Goods and Services and Accounts Payable

Purchasing

All employees generate their own purchase order requisitions through the CDK Requisitioner Program. The employee prints a paper copy of the requisition and forwards it to their immediate supervisor. The immediate supervisor reviews the requisition for proper coding and approves the requisition electronically. The electronic requisition is then forwarded to the business office for approval by the School Business Administrator\Board Secretary. A purchase order is then processed and printed by the Assistant to the School Business Administrator/Accounts Payable Specialist from the CDK Accounting System and mailed by the Assistant to the School Business Administrator/Accounts Payable Specialist. The vendor then ships the merchandise and the bill. CDK Accounting System will not allow purchase order requisitions to

be entered (encumbering funds) if there is not sufficient funds in the line item. If a purchase is $4,350 or more up to the bid threshold of $29,000 (the School Business Administrator\Board Secretary is a Qualified Purchasing Agent – "QPA"), then quotes are required.   If a purchase order requisition is disallowed by either the Superintendent or School Business Administrator\Board Secretary the funds are unencumbered.

An assigned custodian acts as the shipping and receiving agent.   He/she matches the delivered merchandise with P.O. and sends it to the respective employee who ordered it. The employee signs and dates for receipt of goods. The Assistant to the School Business Administrator/Board Secretary handles the return of goods. The District has an account with UPS which is called if a package needs to be picked up/returned. She provides them with the District's account/billing number. UPS will send the District a bill monthly). The Assistant to the School Business Administrator/Accounts Payable Specialist then requests a credit memo from the vendor.

Receiving, Recording Payable and Expense

The respective employee receives the items ordered and manually signs off the voucher acknowledging receipt of goods. The Assistant to the School Business Administrator/Accounts Payable Specialist will then match the invoices received from vendors to the receipt of goods from the employee and compare for quantities received, the product ordered, pricing, and clerical accuracy. For any goods that are returned the shipping documents are maintained and reviewed and matched to vendor credit memos. The Assistant to the School Business Administrator/Accounts Payable Specialist processes the purchase orders for payment and prints out a bills list from the CDK Accounting System. After the bill list is approved by the Board, the Assistant to the School Business Administrator/Accounts Payable Specialist mails the checks. A signature stamp is utilized for the Board President, the Treasurer, and School Business Administrator/Board Secretary to manually sign checks. The signature stamp for the School Business Administrator/Board Secretary is also used. The signature stamps are locked in the office of the School Business Administrator/Board Secretary.   The Assistant to the School Business Administrator/Accounts Payable Specialist has the authority to print checks from the System. Blank checks are kept in a locked cabinet in the Board Office. Void checks are voided in the CDK Accounting System by the Assistant to the School Business Administrator/Accounts Payable Specialist and the actual check is voided and stored in a separate file. Vendor Maintenance – The Assistant to the School Business Administrator/Accounts Payable Specialist has the authority to add or modify Vendor information. Note that a business registration certificate is obtained from a new vendor before they are added to the system.

Trial Balance

The accounts/encumbrances payable listing is maintained in the CDK Accounting System, which automatically updates the general ledger. Monthly vendor statements are reviewed and reconciled to the accounts payable trial balance. The School Business Administrator\Board Secretary reviews the monthly financial statements and compares the balances in expense accounts to budgeted amounts and any significant deviations from expectations are investigated and explained.

Accruals

For those goods or services for which invoices are not received accruals are recorded in the accounting system by the Assistant to the School Business Administrator/Accounts Payable Specialist and reviewed monthly by the School Business Administrator\Board Secretary.

ALG-CX-5.7: Control Activities Form for Payroll and Related Liabilities

Payroll

Employees are paid bi-monthly through the Net Payroll Account. Funds are deposited into the account used for payroll from the General Fund by the Payroll/Benefits Specialist. The total amount transferred into the account used for payroll is compared to the payroll register by the School Business Administrator\Board Secretary. Employees are never paid in cash.

The District uses R&L Data Systems (R&L), Bloomsbury, NJ to process payroll. An electronic system through R&L is utilized by the Payroll/Benefits Specialist. The Payroll/Benefits Specialist enters the yearly salary for the salaried employees at the beginning of the year. She receives timesheets from the different supervisors for hourly workers. She then enters the information into the system. The timesheets are signed by the employee and the supervisor. The Payroll/Benefits Specialist does a manual calculation for the timesheet employees as a second confirmation that the employees are being paid correctly. Employees must have vacation, sick, and holiday compensation approved by the employee's supervisor. The individuals responsible for approving time are not responsible for processing or recording payroll.

The payroll registers and other related payroll reports are generated by R&L and reviewed by the Payroll/Benefits Specialist and School Business Administrator/Board Secretary. The Payroll/Benefits Specialist also generates a payroll budget distribution report through an Excel spreadsheet, which is given to the Assistant to the School Business Administrator/Accounts Payable Specialist who inputs the information into the CDK accounting system. The payroll registers are given to the School Business Administrator\Board Secretary, Superintendent, and Board President for review and approval in accordance with NJ Department of Education directives. The Treasurer reconciles the payroll account at the end of each month through Quicken and Excel.

All payroll checks are sequentially numbered and issued by R&L and used in sequence. Payroll checks only need the signature of the Business Administrator and Board President.

When new employees are hired they complete the appropriate paperwork including withholding forms and authorizations for payroll deductions that are maintained in payroll files by the Payroll/Benefits Specialist and are entered into the payroll system by the Payroll/Benefits Specialist. When employees are terminated they are removed from the payroll system by the Payroll/Benefits Specialist. When there are raises or changes in pay rates, they are documented by the Payroll/Benefits Specialist, approved by the Board, and entered into the payroll system by the Payroll/Benefits Specialist. All changes in personnel data are reported promptly so they can be properly taken care of in the payroll database.

The timely remittance of payroll taxes and of the payroll tax returns is performed by R&L and overseen by the Payroll/Benefits Specialist and the School Business Administrator/Board Secretary.

Employee Benefits

For all benefits provided to employees such as health insurance, retirement plans, and fringe benefits, support is maintained in the personnel files authorizing deductions by the Payroll/Benefits Specialist. The Payroll/Benefits Specialist is responsible for monitoring employee benefits matters and for ensuring withholdings such as 403(b) deferrals are remitted timely.

Trial Balance

The School Business Administrator\Board Secretary reviews the monthly financial statements and compares the balances in the payroll and employee benefit expense accounts to budgeted amounts and any significant deviations from expectations are investigated and explained. The detailed payroll records are also reconciled by the School Business Administrator/Board Secretary to the payroll tax returns quarterly, and the total W-2s are reconciled to the general ledger at year-end.

While an analysis of compensated absences is prepared annually for audit by the School Business Administrator\Board Secretary, there is no requirement for compensated absences to be recorded in the District's internal accounting records.

ALG-CX-5.9: Control Activities Form for Capital Assets and Expenditures

An appraisal company is used to perform a thorough appraisal of the district; all additions and deletions are reviewed and appropriate adjustments made. Deletions are recorded only after approval by the Board. Reports are distributed to both the district's auditors and insurance brokers.

Additions/Deletions: Capital Assets over $2,000 are recorded by the appraisal company and reviewed by the School Business Administrator\Board Secretary or Assistant to the School Business Administrator/Accounts Payable. Employees are required to fill out a deletion form which is then approved by the Board. Tag numbers are assigned and tags are affixed to the physical item by the appraisal company.

Depreciation: Calculated by the appraisal company.

Impairment: Reviewed by the School Business Administrator\Board Secretary, as well as the auditors during the audit.

SECTION I: INTERNAL CONTROLS
CHAPTER 5 - PAYROLL CONTROLS

PURPOSE
To identify the controls which exist over payroll-related items.

PROCEDURE
The School Business Administrator/Board Secretary will establish controls that help ensure that the errors and fraud in payroll would be detected in a timely manner. These controls may be some or all of the following:

With respect to payroll:
1. Search for fictitious employees
2. Determine improper alterations of amounts
3. Verify that proper tax deductions are taken
4. Examine time cards and trace to payroll records in order to verify the proper recording of employee hours.
5. Verify the accuracy of pay rates by obtaining a list of authorized pay rates from the personnel department.
6. Review the adequacy of internal controls relating to hiring, overtime, and retirement.
7. Determine if proper payroll forms exist such as W-4s and I-9s.

SECTION II: ACCOUNTING
CHAPTER 1 - GENERAL LEDGER

PROCEDURE

Monthly
- Compare Board Secretary's Report to Subsidiary Ledgers (may be done by software)
- Compare Board Secretary and Treasurer's Report for agreement
- Board Secretary Report balances for all funds
- Verify that all accounts and funds are reported in Board Secretary's Report
- Review all accounts for funds availability

Year-End Procedures
- At year-end complete all accrual entries and properly close out accounts.
- Supporting documentation for all accounts, for audit verification.
- Review all year-end purchases, for a determination as accounts payable or carry forward encumbrance.
- Verify outstanding encumbrances are paid within ninety (90) days.

ACCOUNTS RECEIVABLE
- Appropriate users of facilities have been billed for usage and recorded appropriately
- Record tuition receivable for tuition students
- Record transportation receivable for all students transported
- Record tax levy receivable for the general fund and debt service (if applicable)
- Record state aid receivable the general fund, capital projects, and debt service (if applicable)
- At year-end record receivable for foodservice reimbursements due from the state.

ACCOUNTS PAYABLE
- Verify invoices are paid in a timely manner.
- Included in voucher package for payment, receiving copy is signed by the receiver; invoice, voucher (signed by the vendor if over applicable quote threshold)
- All vouchers signed off by appropriate officials (preferably by SBA)
- Verify funds availability for all tuition/workshop reimbursement.

PAYROLL
- Encumber all funds for contracted employees, who have board approval
- Verify funds availability for all applicable employee benefits including health benefits, PERS, TPAF, DCRP, and social security.

FIXED ASSETS
- Identify all equipment costs for fixed asset control if cost is over $2,000, the item must be tagged and recorded
- If the district asset threshold is lower, the item must be recorded in the inventory control document and tagged
- If using grant funds, all equipment purchases must be tagged and identified by the grant program
- Identify assets that are no longer used
- For disposal of assets, utilizing either, a donation to another school district, surplus sale, or electronic means
- Remove item from fixed asset inventory records

CASH MANAGEMENT
- Cash receipts – open mail, prepare deposit slip, ACH transfers, record receipt in the accounting system
- Cash disbursements-identify vouchers to be paid, checks should be stored in locked storage until used if processed in the district, if using pre-printed stock proper numbering sequence, appropriate signatures are affixed, review of all payments to check amounts for agreement, mail checks, properly record wires and payments
- Treasury-confirm verification of signatories on all accounts; verification of person(s) authorized to do wires and ACH; confirmation process for all wires; utilization of online banking – verify authorized users; identify the person(s) for authorizing stop payments
- Investing-cash balances should be reviewed periodically to identify investment opportunities; investment vehicles must be in accordance with state statutes
- Reconciliation of all accounts must be reconciled in a timely manner.

SECTION II: ACCOUNTING
CHAPTER 2 – AFTER SCHOOL USE OF SCHOOL FACILITIES

PURPOSE
Buildings and facilities are constructed and purchased by the Board of Education for providing a school program. The Board encourages community use of these facilities providing that this use does not interfere with the program of the school.

PROCEDURE
The Board of Education authorizes the Superintendent to approve and schedule the use of school facilities by school-related and non-school organizations in accordance with Board Policy #7510.

The rules and regulations thus adopted are designed to safeguard a community investment while at the same time permitting the use of the school facilities by the community.

The Board of Education shall hold each organization financially responsible for damage to facilities while in its care and retains the right to refuse further permission to any organization not complying with all rules and regulations.

The Superintendent shall request the organization use the facility to supply proof of insurance coverage. Minimum acceptable coverage is $1,000,000. As a requirement of the district's insurance carrier, the insurance certificate must name the Township Board of Education as co-insured. The insurance certificate must be submitted with the application for use of school property.

SPECIAL REGULATIONS FOR USE OF CAFETERIA
1. Groups giving dances must conform to all rules and regulations for use of the cafeteria.
2. The clean-up committee of the group must make arrangements with the school coordinator for removing the debris and work required to restore the cafeteria to its original condition.
3. No smoking is permitted anywhere in the school and/or school grounds as per Board Policy #7434.
4. Control of the group is the responsibility of the adult sponsors.
5. Adult groups using the cafeteria or kitchen will adhere to all rules and regulations of the Board of Education.
6. All food must be consumed within the cafeteria. All refuse must be placed in proper containers.

SPECIAL REGULATIONS FOR USE OF GYMNASIUM

1. Shoes or black soled sneakers are not permitted on the gym floor. Sneakers with white soles must be worn at all times, by participants, referees, and coaches.
2. A responsible adult together with a custodian must check all facilities used after participants have left. Damage should be noted, all water and lights turned off.
3. Groups using the gym must meet outside the door with the responsible adult at a designated time. The entire group will be admitted at one time by the custodian on duty.
4. Use of the gymnasium does not permit the use of hallways for any reason.
5. All rules and regulations apply whether admission is charged or not. Use of the gymnasium bears responsibility for supervision of the public lavatories, locker room facilities, and hallway traffic.
6. No smoking is permitted anywhere in the school and/or school grounds – please refer to Board Policy #7434.
7. No food/drink is to be sold or consumed in the gymnasium.
8. Youth groups must be properly chaperoned with the names of chaperons appearing on the application.

Please refer to Policy #7410 for a schedule of costs and the APPLICATION FOR USE OF SCHOOL FACILITIES.

References
N.J.S.A. 18A:20-20
N.J.S.A. 18a:20-34

SECTION II: ACCOUNTING
CHAPTER 3 – INVENTORY – DISPOSAL OF OBSOLETE EQUIPMENT

PROCEDURE
Requests to dispose of outdated books and obsolete equipment must be made to the School Business Administrator and in accordance with Board Policy #7300 -

The disposal of textbooks is in accordance with N.J.S.A. 18A:34-3.

Equipment may not be sold directly to individuals. If the estimated fair value or the property to be sold exceeds the amount determined by the Governor in any one sale and it is neither livestock nor perishable goods, it will be sold at public sale to the highest bidder. If the value is less than the amount the public sale is not required, but may be desirable.

All proceeds from the disposition of equipment or supplies will be deposited in the general fund of the Township Board of Education.

References
Legal Reference   N.J.S.A. 18A:18A-5
                         N.J.S.A. 18A:34-3
                         N.J.S.A. 18A:18A-45
                         N.J.S.A. 18A:20-6 et seq.
                         N.J.A.C. 6A:26-7.4

PROCEDURE

Acceptance of gifts or scholarships from any individuals or groups in the community requires the approval of the Superintendent of Schools, subject to the following and in accordance with Board Policy #7230:

1. No gift or scholarship will be accepted, which in the opinion of the Superintendent is inappropriate for use by the schools.
2. The use and disposition of such gifts or scholarships will remain at the discretion of the Superintendent.
3. Gifts that require installation and/or maintenance costs will be accepted only upon approval by the Superintendent and the school Principal.
4. All gifts require final approval by the Board of Education

SECTION II: ACCOUNTING
CHAPTER 5 – INVENTORY EQUIPMENT IDENTIFICATION & ACCOUNTABILITY

PROCEDURE

NEWLY PURCHASED ITEMS

1. Equipment items costing $2,000.00 are recorded both in the CDK Accounting System, assigned an asset number and tagged. These items are also recorded by the appraisal company. All information can be obtained from the Receiving Slip and/or the Purchase Order.

2. An Inventory will be maintained and continually updated by the Business Office.

TRANSFERS AND DISPOSAL OF EQUIPMENT

1. When equipment is moved on a permanent basis the school/department initiating the movement fills out **the bottom only** of the **Fixed Asset Form** and passes it on to the business office for completion. It is the responsibility of the principal/ supervisor to ensure the equipment is at the proper location.

2. When requesting disposal of equipment, send over the **Fixed Asset Form** with all appropriate information and check the top for Disposal.

3. The Business Office will use this copy to update the Inventory.

SECTION II: ACCOUNTING
CHAPTER 6 – SALES TAX EXEMPTION QUALIFICATIONS

PROCEDURE

1. Only expenditures from the approved Board of Education operating budget are eligible for sales tax exemption.
2. Exemption letters are available through the Business Office.

References
Legal Reference: Sales Tax Exemption Letter
Form - Sales Tax Exemption Letter

SECTION III: CASH MANAGEMENT
CHAPTER 1 – PETTY CASH FUND

PURPOSE
To establish a uniform method of account for the Petty Cash Funds

PROCEDURE

1. The Board of Education recognizes the convenience of a petty cash fund in the day-to-day operation of a school district, but the Board is also aware of the abuses that can result from the establishment of such funds unless there are proper controls.

2. The Board authorizes the establishment of a petty fund (revolving) at the School Business Administrator's Office in the amount of $1,000.00, in accordance with Policy #6620.

3. In accordance with district practice, no single payment from petty cash will exceed $150.00. The School Business Administrator shall ensure that petty cash funds are spent only for stamps, delivery charges, office supplies, and miscellaneous purchases. Funds shall not be used to subvert the regular purchasing procedure.

4. To request a purchase using petty cash, prior approval by the School Business Administrator is required before any such purchase may occur. A **Petty Cash Request Form** is to be prepared and all applicable invoices or receipts are to be attached along with the information of the account to be charged. All documentation must be forwarded to the Assistant Business Administrator's office for processing of the reimbursement. All reimbursements will be by check only.

5. All funds are to be closed out on June 30. To accomplish this, final reimbursement will be into the Business Office for payment at the final Board Meeting in June. This will allow for turning in the local amount of the authorized fund in cash to the School Business Administrator for the deposit back into the General Account of the Board. All Board approved funds will be reestablished on July 1.

References:
N.J.A.C. 6:20-2.10 and N.J.S.A. 18A19-13
Form - Petty Cash Request Form

PURPOSE

To establish financial controls for the administration of the various student activities operated for the benefit of the students, managed by adults, not part of the regular instructional program with the Board indirectly responsible.

1. The general organization of the fund includes student government, student clubs, student publications, school classes, and class trips.

2. The Board authorizes the maintenance of student activity funds to be located at and known as the Student Activities Account.

3. All funds must be self-sustaining, the responsibility of a designated person, and administered by the School Business Administrator.

PROCEDURE

Receipt of Funds
1. All funds will be collected by the Student Activity Bookkeeper. These funds will be deposited in a reasonable amount of time into the established bank checking account by the Payroll/Benefits Specialist.

2. All funds should be of an exchange nature and large balances should not be permitted to accumulate. Money should not be raised or collected unless there is a definite purpose for doing so.

3. All deposited funds will be recorded on a **Funds Submittal Form** by the individual submitting the funds. The form will include the date of submittal, source of funds, amount of funds submitted and the total amount of the deposit. The amount of the deposit will be confirmed by the Payroll/Benefits Specialist. A signed copy of the Funds Submittal Form will be given to the submitter of funds as a receipt. The completed Funds Submittal Form will be maintained by the Student Activities Bookkeeper (Payroll/Benefits Specialist) in the Business Office. All deposited funds will be recorded using Quicken software.

Disbursement of Funds
1. No educational materials may be purchased from these funds.

2. All funds will be disbursed from the established checking account on the authority of the School Business Administrator. All disbursements must be supported by a receipt, claim or company invoice and will be attached to a **Student Activities-Request for Funds Form** or a **Student Activities Fund Voucher.**

3. All checks written will be recorded in Quicken software and will include the date, check number, payee, amount of check, and activity or class to which it is to be charged.

4. Checks will require two of the following signatures: that of the School Business Administrator and Payroll Benefits Specialist

5. Each month a bank reconciliation must be prepared and this balance is balanced with the individual activity or class balance by the Student Activity Bookkeeper in the Business Office.

These reconciliations are kept on file, with all canceled checks, for review by the District Auditor and/or School Business Administrator.

Class Accounts: The following procedure pertains to treasury balances for graduating classes.

1. The treasury balance of each graduating class will be maintained by the Student Activities Bookkeeper in the Business Office for a maximum of five (5) years.

2. After five (5) years, the balance remaining will be deposited in the general account of the Student Activities Account. The president of the class or parent fundraising chairperson will receive written notification of such action at least sixty (60) days before the account is closed.

3. A class may liquidate its account prior to the five (5) year period if it so desires, but the account can not be liquidated prior to September 30th following June graduation (to cover financial responsibilities of the class during the summer).

References
Form - School Accounts-Request for Funds
Form - Student Activity Fund Voucher
Form – Student Activity Funds Submittal
Board Policy #6620

PROCEDURE

Regular Pay

Employees will be paid on the 15th and the 30th of each month as per contract. When there is a school holiday or an employee is scheduled to be off or out of the district, then he/she may receive his/her pay after 3:00 p.m. on a working day prior to the payday

1. All ten-month employees will receive equal payments that total their contract salary, from September to June inclusive.

2. All twelve-month employees will receive their contract salary, in equal payments, from July thru June inclusive.

3. Beginning with the 2008-2009 school year, at least every three years, during the first pay in October each employee will be required to provide to the payroll department in the Business Office, a picture identification and sign for the release of his or her check or direct deposit voucher.

4. Picture identification shall be in the form district-issued identification card, valid drivers' license, official passport, or other picture identification issued by a state, county, or other local government agency.

5. Where no appropriate identification can be produced, the School Business Administrator shall withhold paychecks or stop direct deposits until such time that the payee/district employee can produce appropriate identification or until an investigation and corrective action is concluded.

6. Upon completion of the payroll check distribution verification procedures, the Superintendent shall submit a certification of compliance, to the Executive County Superintendent.

Extra Contracts

1. Coaching stipends will be paid at the end of their respective coaching season after all uniforms and equipment are accounted for by the Athletic Director.

2. All other extra compensation stipends will be paid upon completion of the work or for year-long assignments, on the first pay in June.

3. A **Request for Payment** form is used to request payment for extra compensation. Extra compensation for stipends is paid upon confirmation or Board approval and evidence that the work has been completed. Requests for payment forms must be signed by the employee's immediate supervisor, the Superintendent, and the Business Administrator.

Substitutes and Hourly Paid Employees

1. All daily and hourly paid individuals will receive pay monthly on the 15th of the month for the time worked the previous month.

2. An **Employee Payroll Time Sheet** is used to report hours and/or days worked for this classification of employees.

Overtime:

Overtime is also reported on the **Payroll Time Sheet** and is paid when reported. Payment of overtime will be based on negotiated contract provisions.

403(b) Salary Reduction Plan

1. In order to take advantage of the 403(b) Salary Reduction Plan, an employee must agree not to contribute, more than the **Maximum Exclusion Allowance (MEA),** the total amount of contribution to the plan allowed by Internal Revenue Service code each year. Deductions for 403(b) salary reduction plans will begin only upon the receipt of a **Salary Reduction Agreement** form. Any changes made during the year may be done upon receipt of a new **Salary Reduction Agreement**.

2. All other changes to be made for tax or voluntary deductions must be forwarded to the Payroll Department "In Writing" prior to the first of the month in which the changes are to take effect.

References
6A:23A-5.7 Verification of payroll check distribution
Form - Employee Payroll Time Sheet
Form - Request for Payment
Form - 403(b) Salary Reduction Agreement

PROCEDURE

When completing purchase orders for materials, supplies, equipment, and /or services, it is important to use the correct Budget account number as outlined by the New Jersey Chart of Accounts.

To assist administrators, supervisors, and staff members who complete purchase orders an example of how accounts are displayed has been developed. The GAAP accounts are broken down into 13 digits as follows:

11 190 100 610 01 11–**Fund**   **190**-**Program**   **100**-**Function**   **610**-**Object**   **01**-**Location**
Fund- an accounting entity with a self-balancing set of accounts.
    11 General Fund (instruction)
    12 Capital Outlay Fund (assets over $2,000)/acquiring fixed assets
    13 Special Schools
    20 Special Revenue

Program- activities, and procedures to accomplish an objective.
    5 Pre-K
    10 K
    20 Grades 1-5
    30 Grades 6-8
    0 Grades 9-12
    50 Home Instruction
    90 Undistributed
    0 *Special Programs*(Special Education)
    000- *Undistributed Expenditures*- charged indirectly to a program

Function - describes the activity for which a service/material is acquired.
    0- *Instruction*- activities dealing directly with instruction
    0- *Support Services*- provide administrative, technical support to enhance instruction.
    Examples: **211**-Attendance/Social Services   **213**- Health Services   **240** - Support-Sch. Admin.

Object- the service obtained as a result of a specific expenditure.
    320 *Purchased Professional Services*- Consultants, Assembly speakers
    420 *Cleaning, Repair and Maintenance Services*- Equipment and repair contracts
    500 *Repair and Maintenance of Instructional Equipment*
    580 *Travel*-*Staff Conferences*-staff mileage
    590 *Miscellaneous Purchased Services*-Printing costs-student publications, booklets,
    610 *General Supplies*-A.V. supplies, furniture under $2,000, workbooks, classroom/office supplies
    640 *Textbooks*
    730 *Equipment* - Capital Outlay Fund - each unit must exceed $2,000 & last more than a year.
    800 *Miscellaneous Expenditures*- Awards, graduation expenses, registration-conferences

Location - School Buildings/ Departments
Examples:

High School	Middle School	Elementary School	Curriculum Office
Administrative Off	Special Service	Maintenance	Transportation
Special Services	Business Office		

PROCEDURE:

School Budgets – Site-Based Management
School Budgets are the responsibility of the Building Principal. It is also the responsibility of the Principal to justify proposed expenditures in each of the line item accounts. Building Principals track their school accounts during the year making the necessary transfers needed to ensure no accounts are over-expended. If during the budget development process there is a need to reduce the school budgets, the Building Principal will be notified of the amount and is responsible for re-submitting the changes to the revised school budget. Below is a breakdown of the budget process.

<p align="center">**October 15**</p>

Distribution of:
1. Individual school/ department line-item budget
2. Personnel request form; for additions and /or reductions of staff.

<p align="center">**November**</p>

1. Beginning of November, meeting with the Superintendent of Schools, School Business Administrator, and individual School Principal or Supervisor to review additional needs for the following year.
2. November 15th- the return of the individual school/ department line item Budget, along with the Personnel Request Form.
3. April 20th-Teachers may begin inputting orders through the Requisitioner system for next year.

<p align="center">**December 15**</p>

1. Verification from principals/ supervisors of approval of all school purchase orders. All changes to the submitted budgets will be at the direction of the Superintendent of Schools.

PROCEDURE:

Individual budget line item transfer requests are to be submitted to the School Business Administrator by the Building Principal, Director of Student Services and/or Supervisor of Instruction. Requests must be submitted in writing. When transferring money from one account to another, the "from" account must have enough money to cover the transfer, if not, then the transfer cannot be completed. Make sure the correct account numbers that need to be affected are used and fill in the description of the account.

Update the transfer report as necessary, (suggested on a monthly basis), for submission to County Office twice a year (December and June).

SECTION IV: PURCHASING
CHAPTER 3 - GRANT APPLICATION PROCEDURE

PROCEDURE

All grant applications must be submitted for approval prior to submission to the Granting Authority. Applications should be submitted to the Building Principal then Superintendent. All grants require approval from the Superintendent and action from the Board of Education.

Reimbursement requests are done on a monthly basis on the EWEG system through the Homeroom website.

All other procedures as described in this handbook will apply to transactions involving grant funds.

SECTION V: POSITION CONTROL
CHAPTER 1 – POSITION CONTROL - GENERAL

Position control is a process to measure the current status of positions for personnel services within the district in order to analyze their fiscal impact on the whole budget year. The impact of a position is determined by actual expenditures from the beginning of a fiscal year plus amounts set aside to cover appointments to the position for the remainder of the fiscal year.

The concept of position control implies that each position must be defined in specific terms and that the hiring procedure may not be completed until a specifically defined position exists for the applicant. Budget Status is determined by combining elements from the Position File, the Payroll Distribution File, and the Employee Data Base.

The baseline year to use for position control is the snapshot date of February 1 of the pre-budget year. Grouping should be established by budgetary function and object at a minimum.

According to 6A:23A-6.8, districts shall maintain an accurate, complete, and up-to-date automated position control roster in order to track the actual number of employees, as well as, the category of employees in detail.

The position control roster shall:
1. Share a common database and be integrated with the district's payroll system;
2. Agree to the account codes in the budget software.
3. Ensure that the data within the position control roster system includes:

   a.) The employee name
   b.) The date of hire
   c.) A permanent position tracking number for each employee including:

       (1) An accurate expenditure account code(s)
       (2) The building the position is assigned
       (3) The certification title and endorsement held, as applicable
       (4) The assignment position title is as follows:
               (A) Superintendent or Chief School Administrator
               (B) Assistant Superintendent
               (C) School Business Administrator
               (D) Board Secretary (when other than I, II or III above)
               (E) Principal
               (F) Vice Principal
               (G) Director
               (H) Supervisor
               (I) Facilitator
               (J) Instructional Coach by Subject Area
               (K) Department Chairperson by Subject Area
               (L) Certificated Administrator – Other
               (M) Guidance
               (N) Media Specialist/Librarian
               (O) School Nurse
               (P) Social Worker
               (Q) Psychologist
               (R) Therapist – OT
               (S) Therapist – PT

        (T) Therapist - Speech

        (U) Certificated Support Staff – Other

        (V) Teacher by Subject Area

        (W) Instructional Assistants

        (X) Certificated Instructional-Other

        (Y) Aides supported by IEP

        (Z) Other Aides

        (AA) Maintenance Worker

        (BB) Custodian

        (CC) Bus Driver

        (DD) Vehicle Mechanic

        (EE) Food Service

        (FF) Other Non-certificated

d) A budgetary control number for substitute teachers

e) A budgetary control number for overtime

f) A budgetary control number for extra pay

g) The status of the position (filled, vacant, abolished, etc.)

h) An indication, when available, of whether the employee is retiring in the budget year or not being renewed including associated costs such as contractual buyouts, severance pay, paid vacation or sick days, etc;

i) Each of the following:

    1. base salary

    2. step

    3. longevity

    4. guide

    5. stipends by type

    6. overtime

    7. other extra compensation

j.   The benefits paid by the district, net of employee reimbursements or co-pays, by type of benefit and for FICA and Medicare;

k. The position's full-time equivalent value by location;

l. The date the position was filled; and

m. The date the position was originally created by the board. If the date the position was originally created is not available, this item shall represent the date the person currently filling that position was approved by the board.

PURPOSE

The purpose of this Standard Operating Procedure is to describe forms and procedures needed to assign position control numbers and create or abolish positions.

SCOPE

These procedures cover all positions and all employees of the district.

AUTHORITY

The assignment of PCN's should be initiated by the CSA. Human Resources in conjunction with the SBA should maintain a list available to the CSA when hiring or transferring employees for the district. It is recommended that the PCN number be referenced in the resolution approved by the Board of Education.

POSITION

A position is a set of duties and responsibilities specified in a specific job description assigned to be performed by an employee of the district. A position may be full-time, part-time, stipend, permanent/non-permanent, seasonal (summer school, after school, athletics, etc…), and either filled or vacant. A permanent position does not exist until it has been authorized and established by the Board of Education, Human Resources, and the Office of Business Administration.

POSITION CONTROL NUMBER – CREATING AND MAINTAINING

Position Control data is maintained in the Office of Business Administration. (See attached sample for creating) It is recommended that monthly or semi-monthly before the payroll is processed a report or review be done of all employees being paid. This report or review should indicate at a minimum the individual PCN and linked budgetary account to be charged. Individuals not assigned a PCN must be assigned one and any vacant PCN should be noted for future reference.

POSITION CONTROL NUMBER (PCN)

A position control number (PCN) is created to represent each board-approved contracted *position* within a district. These control numbers are attached to the budget spread, telling the system which accounts the position is to be paid from. As the positions are filled, the corresponding control number is linked to the employee who is currently filling the position. Control numbers that are not linked to any employees represent vacant positions. An example: if your district has five board-approved positions for high school math teachers, you would establish five PCNs to represent the five separate positions.

PCNs are independent of employee records. Each PCN represents a separate *position* within the district, *not* the employee who fills it at any particular time. Thus, if an employee leaves a position and the position remains open, the PCN remains active in the system representing a vacant position to be filled. Once an employee is hired for that position, the vacant PCN is then assigned to that person.

Vacant PCNs can provide an area where a projected estimated salary amount may be entered, providing the district with the ability to budget for positions that are expected to be filled. An assigned PCN will forward a calculated salary into the budget projection. As PCNs represent *positions* within the district, they are only added or deleted when a job position itself is either created or phased out.

REQUEST FOR PCN FOR A NEW POSITION

The Department's request for the use of PCNs for new positions or to reactivate an abolished position shall include detailed justification and a cost-benefit analysis. The superintendent will determine if the new position is justified, needed and that adequate funds are or have been budgeted. Based on this determination, the superintendent will decide if he/she will make a recommendation to the Board of

Education. Upon approval from the Board of Education, the Office of Business Administration will create a new PCN.

OTHER

Each PCN shall be integrated with the payroll system to ensure that the correct budgetary account is charged. The PCN system should be able to track through payroll and the personnel system the position by account number, individual, PCN, and the history of the use of the PCN.

SAMPLE REPORTS

Reports can be generated from CDK Personnel to give the SBA information on the actual full function of the use of a PCN system. A suggested format is provided for creating actual position control numbers for staff within their particular district.

- Personnel to Payroll Spread – This report compares personnel information to payroll.

- History Report -This report shows who has been assigned to a specific PCN.

- PCN by alpha-A simple alphabetical list indicating FTE, PCN, budgetary account charged, percent charged and salary charged.

- PCN by budgetary account- A list of all staff by budgetary account code with PCN, FTE, budgetary account charged, percent charged and salary charged.

SECTION V: POSITION CONTROL
CHAPTER 2 – POSITION CONTROL – SUGGESTED FORMAT

Each individual district must develop a PCN format that represents their board-approved positions. If broken down into segments, PCNs are easily identifiable.

The chart below displays a recommended format that is consistent with other districts maintaining PCNs. This format can be implemented as is, or it can be used to assist your district in developing your own PCN format.

Format for PCN Segments

General Category	.	District Location	.	Dept / Position	.	Specific Grade	.	Total # of Positions Available
3 char	.	2 chars or digits	.	4 char	.	2 chars or digits	.	2 digits
ADM	.	BO	.	SUPT	.	NA	.	01
ADM	.	BO	.	BADM	.	NA	.	01
SEC	.	BO	.	BADM	.	NA	.	01
TCH	.	HS	.	MATH	.	09	.	01
TCH	.	HS	.	MATH	.	09	.	02
TCH	.	MS	.	MATH	.	07	.	01

School Locations

Category Description	Code
District Office	DO
Bedminster School	BS

General Category Codes

Category Description	Code
Administrators	ADM
Aides	AID
Child Study Team	CST
Clerical	CLR
Custodians	CUS
Maintenance	MNT
Nurses	NRS
Secretarial	SEC
Special Services	SPS
Supervisors	SUP
Support Staff	SPT
Teachers	TCH
Technology	TCN

Department/Position Codes

Department/Position	Code
Superintendent	SUPT
Business Administrator	BADM
Assistant Board Secretary	ABS
Principal	PRIN
Director of Student Services	DSS
Supervisor of Instruction	SUPV
Payroll	PYRL
School Secretary	SCHS
Psychologist	PSYC
Clerk	CLRK
Math	MATH
Elementary	ELEM
History	HIST
English	ENGL
Science	SCNC
World Language	WLAN
PE/Health	PEH
Art	ART
Technology	TECH
Music	MUS
Gifted & Talented/SWE	GTSW
Family Consumer Science	FCS
Media Center	MED

Instructional Aide	INST
Special Ed Aide	SPEC
Cafeteria Aide	CAFT

Suggested Grade Codes

Grade Level	Code
Pre-K	PK
Kindergarten	KD
Grade 1	01
Grade 2	02
Grade 3	03
Grade 4	04
Grade 5	05
Grade 6	06
Grade 7	07
Grade 8	08
Multiple Grades	MG
Grade Not Applicable	NA

INTERNAL CONTROL QUESTIONNAIRE - EMPLOYEE DUTIES

INTERNAL CONTROL QUESTIONNAIRE- EMPLOYEE DUTIES

This form is used to tabulate the separation of employee duties. It may be used by itself or in conjunction with a narrative, flowchart, or other means of documentation. The name of the employee or the identification of the group performing an identical function is to be written in the space provided at the top of each column. On the applicable horizontal line, if the duty listed is a primary one for the employee, that is, one which he performs with considerable regularity, the numeral 1 should be used. If the duty listed is a secondary one, that is, one which he performs more or less infrequently as a backup for the usual performer, the numeral 2 should be used. Upon the completion of the questionnaire, a careful analysis should be made to ascertain whether or not a proper separation of duties exists. Any conflicts existing in the current division of duties should be indicated on the evaluation of employees' duties sheet.

LIST OF DUTIES BY EMPLOYEES	Asst BA	Bus Adm	– Treasurer	– A/P	– A/P	– Payroll	Chief School	Individual School	Prin. and/or Dept Heads	Board of Education	Human Resources		
ACCOUNTING													
Open new cycle		x											
Set System Date		x											
Syncronize Remote Data Locations		x											
System Settings/Status		x											
Billing		x		x									
Budget-account number edit		x											
Budget-appropriation transfer		x											
Budget-disbursement adjustment		x											
Expense account entry		x											
Budget Projection Entry Edit		x											
Budget Projection Build or Refresh Account		x											
Budget Projection Import Data		x											
Budget Projection Analysis		x											
EOY Rollover		x											
General Ledger		x											
Database Utilities		x											
P.O.Process (entering, copying)				x									
P.O. Process (deleting, changing, override)		x		x									
EXPENDITURES CYCLE													
Purchase orders approved by		x					x						
Receiving records prepared by				x									
Vendors' invoices approved by		x		x									
Purchase journal prepared by – N/A													
Perpetual inventory records kept by – N/A													
Physical custody of inventory by													
Payments processed by-				x									
Check sent by-				x									
PAYROLL CYCLE													

LIST OF DUTIES BY EMPLOYEES	Asst BA	Bus Adm	– Treasurer	– A/P	– A/P	– Payroll	Chief	Individual School	Prin. and/or Dept Heads	Board of Education	Human Resources	
Additions to payroll authorized by											x	x
Pay rates authorized by							x			x		
Terminations authorized by							x			x		
Time approved by		x					x		x			
Payrolls computed by						x						
Payroll checks prepared by						x						
Payroll records prepared by						x						
Payroll checks signed by N/A												
Cash payroll envelopes prepared by – N/A												
Payroll distributed by N/A												
Payroll bank account reconciled by						x						
GENERAL LEDGER prepared by												
Additions to payroll authorized by										x	x	
Assignments authorized by										x	x	
Terminations authorized by										x	x	
Leave of absences authorized by										x	x	
Assignment of PCN by						x						
Employee Certifications checked by											x	
To add an employee authorization										x	x	
Access to employee records						x					x	
Creation of job titles, salary guides		x								x	x	
Creation of PCN		x										
Attendance Input/Edit Control						x					x	
End of year roll over		x				x						
ADDITIONAL DUTIES APPLICABLE IN THIS CASE:												

The above list indicates a proper separation of duties except for those indicated at _____

AUTHORITY TO PURCHASE
According to New Jersey State statue 18A:18A-2(b), the Purchasing Agent/School Business Administrator is the only individual in the school district that has the authority to make purchases for the Board of Education.

AUTHORIZED PURCHASES
All requests for the purchase of goods and /or services must be made through an approved purchase order signed by the School Business Administrator. No goods or materials may be ordered or work/service be authorized to begin by any other individual in the school district other than the School Business Administrator.

UNAUTHORIZED PURCHASES
Any Board of Education employee who orders and/or receives any materials, supplies or services without going through the approved purchase order process has made an unauthorized purchase that may be subject to disciplinary action.

PROCEDURE

QUOTATIONS
When a single item or service, or group of like items costs between **$4,800** to **$32**,**000 two quotations are required.** Notification of this range will be sent throughout the district by July 1, of each year. Copies of the quotes must be attached to the requisition for submission to the Business Office.

1. **Bidding Process:** When the cost for a single item or service or a group of like items is at **$32,000** or greater, the formal bidding process through the Business Office is required (July 1, the threshold amount will be sent to the school office). Building Principal or Program Supervisors are responsible for providing the Business Office with detailed specifications and a list of vendors (if requested) for each item or service being purchased. The legal process takes approximately four to eight weeks from the date the Business Office receives the request and specifications. After the award of the bid, the Business Administrator will notify the appropriate party of the award and the person requesting will submit a requisition.

2. If the vendor has a State Contract Number, no quotes or bids are necessary, however, the State Contract Number must appear on the requisition and the purchase order.

3. **Other Items:** The purchase of any single item or service not falling into one of the above categories must be processed on a requisition which will be approved by the School Business Administrator prior to the purchase. This means **there will be no purchase orders authorized by a telephone call by a Principal, Supervisor, Teacher, or other staff members.** Board members/staff members attending conventions or workshops are not to make purchases in the name of the school district without following the purchasing process. All purchases of goods and services require a purchase order to be generated with approval from the Superintendent and Business Administrator.

4. **Preview of Materials:** All staff members must receive permission from Principals or Supervisors **to preview materials**. After the preview process has been completed, the item must be returned. If there is a desire to purchase the previewed item, then a requisition must be originated for a new item**.** All purchases must go through the Business Office.

5. **Reimbursements of employees:** The Board of Education recognizes an employee reimbursement purchase order when it pertains to pre-approved travel, meal, and conferences. The Board **will not reimburse** employees for items and goods personally purchased by the employee as these items are required to be purchased through a vendor through the purchase order system.

6. **Student Activity Accounts:** Purchases made through Student Activity Accounts may not be reimbursed with Board funds. Purchase orders made payable to the Student Activity Accounts for the aforementioned purpose will not be signed by the Purchasing Agent.

LEGAL REFERENCE
Bidding requirements N.J.S.A. 18A:18A 3 and 4, quotation requirements N.J.S.A. 18A:18A-37

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PURCHASE ORDER
According to 18A:18A-2(v), a purchase order is a legal document issued by the Purchasing Agent (School Business Administrator) authorizing a purchasing transaction with a vendor to perform or provide goods or services to the Board of Education. ONLY THE PURCHASING AGENT IS AUTHORIZED BY LAW TO PURCHASE GOODS AND SERVICES FOR THE SCHOOL DISTRICT.

EMERGENCY ORDERS OR EXTRAORDINARY CONDITIONS

PROCEDURE:

1. **EMERGENCY SITUATIONS** will be defined as situations in which the operation of a school or program would be seriously hampered.

2. **EXTRAORDINARY CONDITIONS** will be defined as conditions that are not known until after an operation has begun, which required unanticipated parts, equipment, or materials to be obtained in order for the operation to be completed.

3. Under the conditions defined as emergency or extraordinary in nature, the appropriate Central Office Administrator may request an emergency purchase order by contacting the Business Office immediately with all correct information and provided there is enough unencumbered balance in the account to cover the amount of the purchase order. The Business Office will make all necessary contacts with vendors. This type of purchase order will be immediately processed.

4. **Confirming purchase orders**, orders where the vendor is given the PO number prior to the PO being processed or approved by the Superintendent and Business Administrator, **are not allowed and are a violation of state law.**

References:
18A:18A-3(A)40a:11-9(b)

PROCEDURE

1. The initiator generates an electronic requisition through the CDK Requisitioner program.

    - Account Number to be charged - this information is available in requisitioning program
    - Vendor's Name, address, zip code, phone, and fax number
    - Ship to: School Address, with person's name who placed the order as the contact.
    - Quantity, description, unit price and the total should be clearly stated. It is essential that current prices are used and shipping costs are included in the total.
    - Incomplete or improper requisitions will be returned electronically with a memo explaining the deficiencies.

2. If a requisition requires paper backup (as in the case of workshops) the initiator notes "Back up to Follow" on the electronic requisition, prints the requisition, attaches the backup, and submits the paper copy to their supervisor for approval.

3. Upon completion the requisition is electronically forwarded to the initiator's supervisor for approval. All purchase orders will be approved and dated by the following:

    The principal or Supervisor-must check to determine if funds are available and if the requisition is appropriate for the curriculum.

    Superintendent determines the educational value of each order.

    School Business Administrator reviews the technical aspects to ensure compliance with State Law and Board Policy.

    If approved by all administrators, the requisition is electronically converted to a Purchase Order by the Board Office. Incomplete or improper requisitions can be returned electronically to the originator at any stage of the approval process. It will include an explanation of the deficiencies. The rationale for the request can be placed on the requisition by the originator under "View Requisition Messages."

4. The Purchase Order form is a one-part form generated by the CDK Accounting program from the electronic requisition and faxed or mailed to the vendor. The form contains the following sections:

    Vendor's section – name, address, phone, and fax numbers of vendor
    Voucher section – for signature by the vendor
    Receipt verification – for signature by a school employee
    Payment information – section to record check number and payment amount

5. All orders from $4,800 to $32,000, unless purchased under a state contract, require two written quotes

6. Upon receipt of the goods/ services the Assistant Board Secretary or designee checks the delivered merchandise against the purchase order and attaches all packing slips to the PO. The PO is returned to the Business Office noting the receipt of all materials. I the PO is complete, the employee checking in the merchandise signs the receipt verification area.   If the order is incomplete, damaged materials, wrong materials or an incorrect amount, the deficiencies are noted on the purchase order when returned to the Business Office where it is kept in a pending file. When the Order is complete, the Business Office authorizes the payment to the vendor.

7. **Partial Payments**- Partial payments may be authorized based on confirmation of receipt of goods (packing slip). As stated above final payment will not be made until the purchase order has been signed indicating that all goods have been received.

8. **Approval of amounts paid in excess of approved purchase:** As per 6A:23A-6.10 the Board will permit the School Business Administrator to approve adjustments to purchase orders up to ten percent (10%) over the original amount without issuing a new purchase order provided that the changes do not change the purpose, vendor or bid award price of the original purchase order.

9. **Computers /Hardware**- All purchases of computers/hardware require the Principal/Supervisor to contact the district Technology Coordinator to assist employees with the technical aspects and the State Contract requirements of purchasing computers. The Technology Coordinator will originate the requisition for all computers/hardware and software. The purchase orders will be approved by the Superintendent and the Business Administrator.

10. **Copiers**- If a copier needs to be replaced or a new one purchased the Business Administrator must be contacted.. All purchases or replacements must be pre-approved by the Business Administrator.

11. **Cooperative Purchasing**-The Board of Education has contracted with Hunterdon County Educational Services Commission (HCESC) to bid on items in the following categories on an as-needed basis.

1. Office Supplies	2. School Supplies	3. Custodial Supplies
4. Art Supplies	5. Science Supplies	6.Industrial Arts
7 .Athletics	8. Technology	

Supply catalogs are available in the main office and business office.

References
6A:23A-6.10
Form - Purchase Order Form

SECTION VI: PURCHASING
CHAPTER 4 – PURCHASING PROCEDURES
ORDERING OF MATERIALS

PURPOSE
To establish a uniform method of purchasing goods, materials, and services.

PROCEDURE
1. All persons responsible for the ordering of goods, materials, and services will use CDK Requisitioner program as described in Section VI, Chapter 3 of this manual.

2. All employees responsible for submitting requisitions for goods and services must provide a rationale that will determine why the purchase is essential to the school district. Non–essential items will not be ordered.

3. **Exceptions for Rationale:**
    a. After School Supplementary Service Providers (regulated state law)
    b. Emergency purchases (rationale all ready provided),
    c. Field trips, student transportation, & athletic trips (not required),
    d. Travel reimbursement for employees (state code and board policy),
    e. Tuition contracts (state regulated) and tuition reimbursement for employees (contractual).

4. It will be the responsibility of the Building Principals and Supervisors, to notify all staff members under their supervision that orders for goods, services, or materials will be made by strictly following the procedure for issuing a purchase order.

5. Emergency Orders: Should it be necessary that goods, services, or materials are needed quickly, an order must be placed in a prescribed way. The Building Principal/Supervisor and all others responsible for approving orders will call the Business Office for approval and will submit immediately all necessary information needed for the Business Office to process. The following procedure must be followed:

    - A requisition must be immediately sent to the Business Office with **"EMERGENCY PURCHASE ORDER"** noted in the "Summary" field.
    - The purchase order will be immediately processed.
    - Upon receipt of the goods/ services the Assistant Board Secretary or designee checks the delivered merchandise against the purchase order and attaches all packing slips to the PO. The PO is returned to the Business Office pending file noting the receipt of all materials. If the order is incomplete, damaged materials, wrong materials, or an incorrect amount, the deficiencies are noted on the purchase order when returned to the Business Office where deficiencies are corrected. When the order is complete, the Business Office authorizes the payment to the vendor.
6. By following the above procedure for all purchase orders, the obligations of the Board of Education will be more accurately maintained.

References
18A:18A-7
Form - Requisition
Form – Purchase Order

SECTION VI: PURCHASING
CHAPTER 5 – PURCHASING PROCEDURES
            EMERGENCY CONTRACTS

PURPOSE

To be able to deal with emergency situations involving the health and safety of occupants of school buildings by forgoing the bidding process.

PROCEDURE
1. Any contract may be negotiated or awarded for the Board without public advertising for bids even if the price exceeds the bid threshold when an emergency affecting the health or safety of occupants of school buildings, provided that the contracts are awarded in the following manner:

    The principal or other designee in charge of the building, facility, or equipment where the emergency occurs notifies the Business Administrator of the need for the performance of the contract, the nature of the emergency, the time of the occurrence, and the need to utilize the emergency provision.

2. This notification must be put in writing to the Business Administrator.
3. If the Business Administrator is satisfied that an emergency exists, he/she shall be authorized to award a contract or contracts for such purposes as may be necessary to respond to the emergent needs.
4. If conditions permit, the Business Administrator will seek at least two quotes if the bid is below the bid threshold. If the expenditures are expected to be in excess of the bid threshold, the Business Administrator shall attempt to obtain at least three quotes.
5. Upon furnishing the goods or services under the terms of this emergency contract provision, the contractor shall be entitled to be paid and the Board shall be obligated to take action needed to authorize the payment of the bill.
6. This procedure will only be enacted in an emergency situation. All other contracts for goods and services will proceed using the regular purchasing process.
7. At the conclusion of the contract the Business Administrator shall submit a final report to the Board for any contract under the provisions of an emergency contract in accordance with N.J.S.A. 18A:18A-7. The report shall describe:
    * The nature of the emergency
    * The time of the occurrence
    * The need for invoking this regulation
    * The action taken
    * The costs of the action
    * The accounts to be charged
    * The plan for preventing a similar situation in the future

Reference
N.J.S.A. 18A:18A-7

SECTION VI: PURCHASING
CHAPTER 6 PURCHASING PROCEDURES
             RECEIPT OF GOODS

PURPOSE
To facilitate the receipt of goods and to make prompt payments to vendors.

PROCEDURE

1. Check the packing slips very carefully without delay, as soon as the shipment is received. If the items are on back-order, mark backorder" on the Purchase Order and wait a reasonable time for orders to be received (four weeks should be enough time unless the vendor gave you a receiving date). If by that time the back order has not been received the Board Office will contact the vendor. If the packing slip is marked "out of stock" or "cancel" the Business Office will pay only for merchandise received.

2. If there is a problem with an order, notify the Business Office immediately with an **Order Information Form** with the packing slip attached. Most companies will allow a shortage claim within thirty (30) days.

3. Should it be necessary to cancel the back order items, send back the copy of the Purchase Order to the Business Office, so marked.

4. The Receiving Record of the Purchase Order must be given to the Business Office within 30 days after returning to school for all items delivered during the summer months.

References
Form – Order Information Form

PURPOSE
To ensure the school district maintains honest and ethical relations with vendors and shall guard against favoritism, improvidence, extravagance, and corruption in its contracting processes and practices.

PROCEDURE

5. The Board will not vote upon or award any contact in the amount of $17,500 or greater to any business entity which has made a contribution reportable by the recipient under P.L. 1973, c.83 (N.J.S.A. 19:44-1 et seq.) to a member of the Board during the preceding one-year period.
6. Contributions reportable by the recipient under P.L. 1973, c.83 (N.J.S.A. 19:44-1 et seq.) to any Board member from any business entity doing business with the school district are prohibitive during the term of the contract.
7. When a business entity referred to in 2. above is a natural person, a contribution by that person's spouse or child that resides in the same household shall be deemed to be a contribution by the business entity. Where a business entity is other than a natural person, a contribution by any person or other business entity having an interest therein shall be deemed to be a contribution by the business entity.
8. The disclosure requirement set forth in section 2 of P.L. 2005, c. 271 (N.J.S.A. 19:44A-20.26) also shall apply when the contract is required by law to be publicly advertised for bids.
9. The requirements of N.J.A.C. 6A:23A-6.3 shall not apply to a contract when a district emergency requires the immediate delivery of goods or services.

References
N.J.A.C. 6A:23A-6.3
N.J.S.A. 19 :44-1 et seq.
P.L. 1973, c.83

SECTION VI: PURCHASING
CHAPTER 8 – EXPENDITURE CONTROL
                END OF YEAR PROCEDURE

PURPOSE
To assure delivery and acceptance prior to June 30 for budgeted goods and services.

PROCEDURE
The deadline for ordering items from the current operating budget is **February 1**, unless an earlier date is set by the Superintendent. **Exceptions** to this will be as follows:

A. Miscellaneous Principals/ Supervisors Account

B. Emergency end of the year supplies

C. End of year activities such as field days, graduation, after school programs, assemblies, and workshop / in services

D. Contractual responsibilities

E. Special State and Federally Funded Programs

PROCEDURE

Professional Affiliations
Payment for approved professional affiliations requires all original bills to be attached to the Purchase Order Requests for verification with the account to be charged.

Workshop/ Trip Reimbursement:

1. A request for travel must be submitted to the employee's supervisor and then to the Superintendent of Schools which includes a **Professional Development Request Form**, prior to the travel date(s), and at least seven (7) days before a Board meeting. The request shall include supporting documentation to include a statement outlining the primary purpose for the travel and key issues that will be addressed and their relevance to improving instruction or the operation of the district. Additionally, the documentation must include the type of travel; location, date(s) of travel; and all related costs including transportation expenses, parking, tolls, lodging, meals, and other expenses. A requisition with the registration and/ or lodging request must be submitted at the same time. Lodging will only be paid at the Federal GSA (General Service Administration) rate. Any amount that exceeds that rate the individual must reimburse the Board the difference.

2. The Superintendent of Schools shall review and may approve or deny each request for travel expense. The Superintendent's signature designating approval is required on the request for travel reimbursement.

3. All requests for travel approved by the Superintendent of Schools shall be forwarded to the Business Administrator, or designee, to determine if the expenses as outlined in the request are in compliance with the New Jersey travel reimbursement guidelines as established by the Department of Treasury and with guidelines established by the Federal Office of Management and Budget (car rentals and/or limousine services are ineligible expense for reimbursement).

4. Expenses for travel and related expenses must meet two sets of tests in order to be reimbursable. First, there is the requirement that the expenses be incurred for matters affecting the Township Schools, and they are ordinary and necessary. Secondly, there is the requirement that travel and related expenses not be reimbursed unless adequately substantiated.

5. Lodging and meals must comply with the federal per diem rate. Lodging expenses may exceed the federal per diem rates if the hotel is the site of the convention, conference, seminar, or meeting and the going rate of the hotel is in excess of the federal per diem rate.

    a. If expenses are in compliance with the guidelines, the Superintendent will include the Professional Development Request form information on the Board of Education agenda for approval.

    b. If any expenses are not in compliance with the guidelines, the Business Administrator, or designee, will return the request to the Superintendent of Schools.

    c. The Superintendent will notify the professional staff member or Board member of any expenses not in compliance with the guidelines. To receive final approval the staff member or Board member must agree to assume financial responsibility for the non-compliant expenses.

6. Approval of the travel request requires a majority of the full voting membership of the Board of Education at a Board meeting.

7. If approval is given by the Superintendent and the Board of Education, a copy of the **Professional Development Request form** will be returned to the staff member. This copy along with **travel receipts** must be attached to the requisition for travel reimbursement and sent to the Business Office for reimbursement after the trip.

8. All fees or expenses not covered by the purchase order payment shall be made personally by the school district employee and reimbursed at the conclusion of the travel event.

9. The requisition for expenses should not be submitted until the staff member has the canceled check or a receipt from a credit card. The canceled check or the receipt from a credit card should be attached to the requisition.

10. A duly executed requisition for expenses should be submitted early enough to have it included for payment at the next regular Board meeting. If the requisition is submitted at the beginning of the monthly payment will be made after the next Board meeting.

11. At the time of submission of all expense reimbursements, the staff member must submit a **Post Professional Development (PD) Report** that will state the purpose of the travel, key issues addressed at the event, and their relevance to improving instruction or the operation of the school district.

12. Board members, officers, and designated employees of the Township School District who register for conferences, workshops, or other professional growth and development activities but fail to attend without proper notification shall be responsible for reimbursing the Board for all incurred expenses.

    Exceptions caused by extenuating circumstances may be granted at the Board's discretion.

13. School district travel expenditures **shall not include** costs for the following:

    a. Subsistence reimbursement for the day trips, except for meals expressly authorized by and in accordance with the provisions of N.J.A.C. 6A:XX-8.20

    b. Subsistence reimbursement for overnight travel within the State, except where authorized by the Commissioner in accordance with the procedure set forth in N.J.A.C. 6A:XX-8.19(b).

    c. Attendance by the appropriate people at NJSA, NJADA, or NJASBO shall only be permitted for reimbursement for lodging when the convention has received a waiver pursuant to N.J.A.C. 6A:XX-8.19(b) and where home to convention commutation exceeds 50 miles and the event occurs in two or more consecutive days.

    d. Lunch or refreshments for training sessions and retreats held within the school district including in-service days and for employee participants traveling from other locations within the district.

    e. Car rentals, limousine services, reverse telephone charges, or entertainment costs.

    f. Airfare without documentation of quotes from at least 3 airlines and/or travel agencies and/or online services.

Out of State Travel
Pursuant to N.J.S.A.18A:11-12, out-of-state travel shall be limited to the fewest number of board members or affected employees needed to acquire and present the content offered to all board members or staff, as applicable, at the conclusion of the event. Lodging may only be provided if the event occurs on

two or more consecutive days and where home to event commute exceeds 50 miles.

Where a travel event has a total cost that exceeds $5,000, regardless of the number of attendees, or where more than three individuals from the district are to attend, the school district shall obtain the prior written approval of the Executive County Superintendent.

Reimbursement for Mileage only:

1. All staff members must submit a requisition to be reimbursed for all appropriate travel.

2. For one-day trips involving tolls and parking, all receipts must be attached to the requisition.

3. Final travel and mileage forms for June will be turned into the Business Office no later than the last day of the school year.

References
N.J.S.18A:19-1et seq
N.J.S.A. 18A:11-12
N.J.A.C. 6A:XX-8.19(b).
N.J.A.C. 6A:XX-8.20
N.J.S.A. 18A:11-12
Form - Professional Development Request Form
Form – Post Professional Development (PD) Report

PROCEDURE

1.   In order to help minimize the cost of legal services, the Board will authorize the designated persons, Superintendent of Schools, School Business Administrator, or Board President to contact legal counsel. The designated persons shall ensure that contacted legal counsel is not contacted unnecessarily for management decisions or readily available information contained in district materials such as Board policies, administrative regulations, or guidance available through professional source materials.

2.   If legal advice is requested by anyone other than the designated persons listed, a request for legal advice shall be made in writing and shall be maintained on file in the administrative office. The designated person(s) will determine whether the request warrants legal advice or if the information can be obtained elsewhere.

3.   A log of all legal counsel contacts, will be maintained by the designated person(s) and will include: the name of legal counsel contacted, date of contact, issue discussed, and length of contact. Legal bills shall be compared to the contact log and any variances shall be investigated and resolved.

4.   Payments for legal services will comply with payment requirements and restrictions pursuant to N.J.S.A.18A-19-1 et seq. as follows:

     A. Advance payments are prohibited
     B. Services to be provided shall be described in detail in the contract
     C. Invoices for payment shall itemize the services provided for the billing period
     D. Payment shall only be for services actually provided

5.   The Board of Education will annually establish, prior to the budget preparation, a maximum dollar limit for each type of professional service, including legal services. In the event it becomes necessary to exceed the established maximum dollar limit for the professional service, the Superintendent shall recommend to the Board of Education an increase in the maximum dollar amount. Any increase shall require formal Board action.

6.   Contracts for legal services will be issued by the Board in a deliberative and efficient manner such as through a request for proposals based on cost and other specified factors or another comparable process that ensures the district receives the highest quality services at a fair and competitive price or through a shared service arrangement. Contracts for legal services shall be limited to non-recurring or specialized work for which the district does not possess adequate in-house resources or in-house expertise to conduct.

References
N.J.A.C. 6A:23-5.

PROCEDURE

1. In order to help minimize the cost of legal services, the Board will establish annually prior to budget preparation a maximum dollar limit for each type of professional service. In the event it becomes necessary to exceed the established maximum amount, the Superintendent shall recommend to the Board an increase in the maximum dollar amount. This shall require formal Board action.

2. Contracts for professional services will be issued by the Board in a deliberative and efficient manner such as through a request for proposals based on cost and other specified factors or another comparable process that ensures the district receives the highest quality services at a fair and competitive price or through a shared service arrangement. Contracts for professional services shall be limited to non-recurring or specialized work for which the district does not possess adequate in-house resources or in-house expertise to conduct.

3. Nothing in this manual or N.J.A.C. 6A:23A-5.2 shall preclude the Board from complying with the requirements of any statute, administrative code, or regulation for the award of professional service contracts.

References
N.J.A.C. 6A:23A-5.2

PROCEDURE

1. Service contracts for continued maintenance and repair of office machines/typewriters are available for district-wide equipment.

2. The Business Office will provide each school office/department with the names(s) and phone numbers(s) of the successful bidders.

3. Whenever a repair is required, the school/department will call the Business Office for the availability of funds. The Business Office will authorize the school/department to notify the vendor of the need for repair.

4. When the repair is made, **the service call form from the company** who serviced the machine must be signed by the staff member and the copy forwarded to the Business Office.

5. The Business Office will match the service call from the company invoice with the bill as it comes in.

PROCEDURE
Maintenance Work Order System
In order to ensure that building maintenance projects are done in a timely fashion, the Assist work order system must be used. Work orders may be generated by school personnel through the Assist program. All requests for the addition or removal of classroom furniture must be approved by the building principal. The program will ask for specific information regarding the exact location and the extent of the work. The work order for maintenance is automatically sent to the Building & Grounds office. No maintenance projects will be started without a work order request. The work orders will be processed in the order they are received. The Supervisor of Buildings and Grounds will prioritize the work orders according to the date needed and the severity of the work that needs to be done. The Supervisor of Buildings and Grounds will send a notice upon completion of the project.

Computer Work Order System
In order to ensure that computer repairs are done in a timely fashion, the following procedure must be followed.

1. A work order ticket is generated through the Assist program indicating a description of the problem and the location.

2. Assist work order tickets for computer, software, and network problems are received by the Technology department and delegated to either the Technology Coordinator or Computer Technician. Assist tickets will then be processed in the order they are received unless there is one that is classified as a priority request.

3. Upon completion of the Assist work order ticket, the person initiating the request receives a report stating that the work is completed.

SECTION VII: FACILITIES
CHAPTER 1 -   FACILITIES (INCLUDES ADMINISTRATION OF WORK, HEALTH & SAFETY)

PURPOSE

The Board of Education recognizes that adequate facilities must be provided to all students and that it must maintain all buildings so that students have a safe and healthy environment in which to learn.

PROCEDURE

Building Coordinator
- While any staff member may contact the Buildings and Grounds Office, the Business Administrator or his/her designee has the responsibility to be the contact person for the facility to handle communication and administrative details. The Business Administrator generally approves written requests for long-term and elective maintenance.

Planning for Alterations and Remodeling
- The first step that a school must take before deciding on all major or minor elective alterations or changes in the use of space is to communicate in writing to the Business Administrator. He/she will review and submit all requests for remodeling to the Superintendent of Schools.

- After the Superintendent approves the request, it will be sent to the Buildings and Grounds Department to obtain a project cost estimate for the proposed work. A source of funding must be identified before the project will move to the design and construction phases. Once the project is funded, the Business Administrator will prepare the proper documentation to submit to the County Superintendent or the Department of Education for approval. Application for building permits, bid specifications, plans and drawings must be produced to assist the requestor through the design and construction phases. Keep all concerned informed of scheduling and major events.

Maintenance and Repair of Equipment
- The Buildings and Grounds Department holds contracts with several service companies who provide maintenance and repair services such as elevators, fire alarms, burglar alarms, clock repairs, public address systems, gym door repairs and roof repairs.

- The Buildings and Grounds Department is prepared to carry out some renovations, alterations, and improvements and support buildings in order to offer a constant safe environment. These operations must be scheduled in advance.

Noise Control
- The Buildings and Grounds Department attempts to schedule work with high noise potential at times least likely to be disruptive. However, it is not always possible to delay emergency repairs.

- Staff members bothered by noise caused by repair projects should call the Buildings and Grounds Department so they can try to remedy the situation.

Pest Control
- The Buildings and Grounds Department provides exterminator services to rid the building of rodents, insects, and other pests in accordance with the district's Integrated Pest Management Plan.

- Employees may send an Assist work order to the Buildings and Grounds Department if this service is needed.

Recycling
- Materials such as newspaper, glass containers, aluminum cans, office paper and corrugated cardboard are recycled. Recyclable materials are to be left in containers properly labeled and located in areas throughout the building.

Refuse Collection Services
- Trash collection is provided by contract and is under the supervision of the Buildings and Grounds Department. It is done on a regularly scheduled basis. Requests for special pickups should be directed to the Supervisor of Buildings and Grounds.

Chemical Hygiene and Disposal of Hazardous Wastes
- The district shall maintain its Chemical Hygiene plan and update it on an annual basis.

- Chemicals, oils, paints, radioactive materials, or other hazardous waste should not be disposed of in the trash or wastewater collection systems. Any questions regarding the storage or disposal of these materials should be directed to the Buildings and Grounds department.

Right To Know
- The district will maintain up-to-date Right to Know logs and ensure that all employees are provided training at the time of initial employment.

- The district will provide training on Right to Know regulations to all new employees. Retraining will also be provided as required.

Safety/Accident Reporting
- All accidents will be reported by the school nurse to the central office on the appropriate district-approved form. Following review by the Business Administrator, the accident form will be forwarded to the district insurance carrier in accordance with the district's risk management procedures.

Asbestos Management
- The school does not have any asbestos. A letter from the architect of record when the school was built in 1993 is on file.

Indoor Air Quality
- On a proactive basis, the district periodically will have indoor air quality testing, performed by an outside consultant.

Fire Alarm Systems
- The district shall ensure that annual inspections are performed on the fire alarm system. It shall also conduct monthly inspections of all fire extinguishers.

Drinking-Water (for well systems)
- The district shall conduct all required tests and inspections to ensure that all water coming from the well is potable.

Wastewater Treatment
- The district will ensure that either a properly licensed person is on staff or that a professional firm is hired to ensure that all required DEP reports are filed as required.

Boilers
- The district will ensure that all boilers are inspected annually
- The district will ensure that a properly licensed boiler operator is on-site whenever the boilers are running and buildings are occupied

Safety Inspections
- The district will ensure that all health and safety inspections are done on a regular basis, in accordance with the NJ Department of Education evaluation of school buildings checklist

Long-Range Facility Plan
- The district will ensure that it submits all required documents for its Long Range Facility Plan to the Department of Education on a timely basis

Comprehensive Maintenance Plan
- The district shall annually approve its three year comprehensive maintenance plan which shall include corrective and preventative measures for the interior and exterior of the building

OSHA/PEOSHA requirements
- The district shall comply with all OSHA and PEOSHA requirements including but not limited to lockout/tag out and confined spaces procedures

COVID-19
- Cleaning and disinfecting procedures followed in accordance to DCD guidelines.

PURPOSE

To have an automated work order system for prioritizing, performing, and recording all maintenance repair requests for all district buildings and grounds.

Whenever a school district employee wants to request a repair or an enhancement from the Building and Grounds Department, they should complete a maintenance request through the Assist software program. The maintenance request should be generated by the person making the request. Employees are required to enter their requests directly into the web-based work order system. The Assist web-based system has been designed to include all information required by N.J.A.C. 6A:23A-6.9.

Prioritization

The work orders will be performed in the following priority order:

A. Emergency – An emergency is a situation that poses an imminent threat to the health or safety of occupants of school property that requires the immediate delivery of goods or the performance of services. Normal purchasing procedures may be waived in the event of an emergency.

   1. An actual or imminent emergency must exist requiring the immediate delivery of the goods or the performance of the service.

   2. Within three days, the superintendent shall inform the County Superintendent of the nature of the emergency and the estimated needs to respond to it.

   3. The emergency purchasing procedures may not be used unless the need for the goods or the services could not have been reasonably foreseen.

   4. The contract shall only cover the necessary tasks to alleviate the emergency.

B. Safety – A safety issue exists when the issue could lead to the injury of any occupant of the building. Examples would include broken locks, water leaks, etc.

C. High – A work order should be categorized as high if the situation is in violation of laws or regulations or board of education policy. Examples would include broken heaters or air conditioners in violation of "Indoor Air Quality" rules or PEOSHA requirements.

D. Medium – A work order should be categorized as a medium for general repair work of an existing system that no longer works, such as a broken sink. The medium category also includes items included in the annual Comprehensive Maintenance Plan and the district's Strategic Plan.

E. Low – A work order should be categorized as low for requests that are new items, such as a new shelf.

Within each priority category, work orders should be completed in chronological order. The Buildings & Grounds Supervisor may group work orders in order to complete them in an efficient manner. The Business Administrator or Superintendent may authorize the completion of a work order in a priority order other than above.

Cost-Benefit Analysis

Whenever the estimated cost of completing the work order, including labor and materials, is greater than the quote threshold, a cost-benefit analysis of outsourcing the work order shall be performed.

If the results of the cost-benefit analysis indicate that it would be less expensive to outsource the work, the work shall be outsourced provided the work can be contracted in accordance with the Public Schools Contracts Law and it can be completed on time.

Completion Procedures
Labor & Materials:

The technician shall record the following for each work order:

A. The actual hours worked by date.

B. Whether those hours were at regular or overtime rate.

C. The actual materials and supplies needed to complete the order.

The technician shall record these items either directly into the work order software or on the paperwork order form and forward that form to the Maintenance Supervisor for recording in the work order software. The work order should be marked as completed after the transactions are entered.

Close-Out Procedures
The Business Administrator shall review all completed work orders to ensure that they are properly classified and cost out for the Comprehensive Maintenance Plan. The work order should be marked as closed.

Contracted Services:
When a work order requires the hiring of an outside contractor, it should be assigned (in the software) to the Maintenance Supervisor. If a contractor must be called in when the Maintenance Supervisor is unavailable, she must be informed that a contractor is called. The Maintenance Supervisor must mark on her calendar the contractor and the work order number for the service. She should initiate a requisition with an estimated amount for the service call. The work order number should be entered into the requisition.

When the service is complete, the Maintenance Supervisor should mark the work order as complete. When an invoice for the work is received, the Maintenance Supervisor should enter it as a purchase transaction into the work order. The work order should then be marked as closed.

Planning
Prior to December 1st of each year, the School Business Administrator shall conduct an analysis of the work order system to plan for the following budget year. The analysis shall include:

A. Productivity of staff as a whole and individually.

B. Variations between estimated and actual labor and materials costs.

C. Unusual trends for like projects.

D. The projected life expectancy vs. the date a building system/piece of equipment was put into place.

E. Other factors that will improve productivity and efficiency.

PURPOSE

The Board of Education believes that the buildings and facilities of the district represent a substantial community investment. The Board directs the implementation of procedures to protect this investment.

PROCEDURE

Buildings and Grounds Security

- The Building and Grounds Supervisor and staff are responsible for buildings and grounds security.
- All exterior building doors shall be locked at all times. Doors will be unlocked for student admittance during bus arrival times only.
- Staff members shall not prop doors open for any reason.
- In the evening, all doors shall be locked except those where access is required for public meetings or facility use events.

ID Badges
- All employees shall wear district-issued identification badges when school is in session.
- All visitors in the building shall wear identification badges issued by the main office.

Visitors/Deliveries

- All visitors during the school day will be permitted access to the building only through the main school office.
- Outside deliveries shall be accepted only at the main school office.
- Deliveries to the loading area shall be permitted only after the driver has checked into the main school office and a building and grounds staff member has been assigned to oversee the delivery.

Building Keys

- The building principal is required to oversee the issuance of building keys to teaching staff members. Building keys are to be turned in to the building principal on the teachers' last day of school in June.

Parking Areas

- Staff members shall park in areas designated for staff.

SECTION IX: EMERGENCY PREPAREDNESS
CHAPTER 1 -   EMERGENCY PREPAREDNESS

PURPOSE
To provide district staff with a reference document and to provide the administration with detailed information to use in the event of an unforeseen crisis.

1. The administration shall create a detailed Emergency Management Plan (N.J.A.C. 6A:16-5.1 et seq.) which will provide additional detailed information available only to the Emergency Response Team. The Emergency Management Plan has sensitive information that should not be shared with the public. The Team shall keep the Plan in a locked cabinet in their office. It will also be distributed by an electronic file that each member should keep at their home.

2. The administration shall create a quick reference guide for staff to follow in the event of a crisis, including but not limited to:
    a. Bomb Threats
    b. Fire
    c. Intruder with gun
    d. Weather
    e. Earthquakes
    f. Intruder/Fights
    g. Shooting
    h. Sexual Battery
    The quick reference guide shall be distributed to each staff member.

3. The administration shall create and maintain a plan in the event of a pandemic. The plan shall include the following areas:
    a. Planning and Coordination
    b. Continuity of Learning and Core Operations
    c. Infection Control Policies and Procedures
    d. Communications Planning

4. The administration shall create and maintain a Biosecurity Management Plan to keep the food products safe. The Biosecurity Management Plan shall be kept confidential except for members of the crisis management team.

5. Training on the Emergency Management Plan shall be conducted annually

SECTION X: RISK MANAGEMENT
CHAPTER 1 -   SAFETY

PURPOSE
It is our goal to provide a safe and healthful environment for everyone that utilizes the district's facilities. This includes employees, students, and visitors to our district.

Providing a safe environment goes beyond the obvious of properly maintaining buildings and grounds. A safe environment entails the attitude of the people occupying that environment. Therefore, we believe that safety is an attitude that must be cultivated and reinforced.

PROCEDURE
The Superintendent of Schools shall appoint a District Safety Coordinator with the responsibility of establishing and implementing a continuing effective safety program. The district goal is to eliminate lost time accidents. The program must involve all employees and students of the district. Employees should be involved through periodic safety meetings. Students should be involved through classroom instruction by the appropriate educators.

The Safety Coordinator shall organize a safety committee with at least the following employees involved to ensure all areas of the operation of the district are represented: Supervisor of Buildings and Grounds, Cafeteria Supervisor, Supervisor of Transportation, School Business Administrator, a school nurse, principal and other staff deemed necessary.

The Safety Committee will meet periodically during the year. The Safety Coordinator will be responsible for working with the Safety Committee to define the safety program. However, these points must be covered:

1. Accident investigation and accident trend analysis.
2. Safety themes identified for use at meetings.
3. Remediation of hazards.
4. Modification to improper work methods.
5. Safety guidelines and specific rules for each area of each building in the district.
6. Proper PEOSH- 200 log maintenance.

Each employee and student will be responsible for obeying the safety rules established. Disregarding these rules will automatically cause a progressive disciplinary system to be enforced, which ultimately could lead to termination from the district.

PROCEDURE

Staff Injuries
Every employee is entitled to work under the safest possible conditions. In order to ensure this, it is necessary that every accident/injury be reported.

All incidents/ accidents must be reported by the employee to their Supervisor within twenty-four (24) hours after the incident occurs. In the case of injury, an accident report must be filled out within twenty-four (24) hours. If there is an employee accident, the employee is to report it to the nurse/ supervisor and fill out the **Notice of Employee Injury Form**. If the employee needs medical treatment they will then call the nurse at**:**

The employee will speak to a nurse who will obtain detailed information and make the arrangements for treatment. If further specialized treatment is needed, it must be approved by the School Workers' Compensation physician who will refer the employee to a specialist for this treatment. Failure to go to the Board's doctor will result in a possible rejection of the claim. The school's workers' compensation doctor or the referred doctor will determine when the employee may return to work. The report will be given immediately to the assigned Principal/Supervisor for review and signature and sent to the Business Office.

If the accident or injury is an emergency, the employee may be treated at the nearest hospital and report the accident as soon as possible to the nurse. The employee should instruct the hospital, doctor, or pharmacy to forward all bills to Business Office (Workers' Compensation Claims). It is NOT recommended that the employee use his/her personal insurance card as this will complicate and delay the prompt payment of any medical bills.

After examination or treatment by the workers' compensation doctor, emergency doctor, or referred doctor, the employee must report back to work with the Return to Work Form.

Litigation/Liability
Any incidents having the slightest possibility of potential litigation/liability must be reported to the Business Administrator immediately.

Injuries to Visitors on the Premises
For injuries to visitors in the building or on the premises (day or evening), the same procedure should be followed as for injuries to pupils, except the office of the Business Administrator will be notified as to when and where the accident occurred. It is important that in the description of the accident it is clearly stated that the injuries are not a staff member or student. When an injury occurs call the **Business Office** for more information.

References
Form # - Accident Report Form – Employee
Form # - Accident Investigation Report
Form # - Accident Report Form - Student

SECTION X: RISK MANAGEMENT
CHAPTER 3 -   LOSS CONTROL
RECORDING OF DAYS ABSENT

PROCEDURE
Days absent from work due to illness, injury or accident will be recorded as sick days initially. When the District receives a determination from the Workers' Compensation Insurance Carrier or a Workers' Compensation Court, that these days are designated as Workers' Compensation Days, the employee's attendance record will be adjusted accordingly.

Legal Reference
N.J.S.A. 18A:30-2.1

PROCEDURE

1. It is recommended that personal items not be brought to school or work. The district will not be responsible for any items lost or stolen. In bringing equipment or other items to school, the employee does so at his/her own risk.

1. The school also is not responsible for damage to vehicles while parking on school property. When parking on school property the employee assumes the risk for any damage that may occur.

PURPOSE
The Board of Education recognizes that transportation to and from school is required for the promotion of education. The Board has the responsibility to transport eligible students to and from their homes.

PROCEDURE

New Students
- School principal's office shall notify the transportation department of registration of new students
- Transportation department will assign bus and stop numbers to the new student
- Transportation department will communicate the bus stop information back to the school office and to the bus driver

Alternate Stop Request
- Parents may request one alternate stop in accordance with Board Policy # xxxx. Child Care Provider forms must be completed by the parent/guardian and submitted to the transportation department.

Students Leaving District
- School principal's office shall notify the transportation department when a student withdraws from the district.

Field Trip/Athletic Buses
- Requests for buses for field trips and athletic events shall be submitted to the School Secretary at the earliest possible date and after approval by the Board of Education. The School Secretary will schedule all special activity buses.

Contracted Bus Services
- Bus services provided by outside contractors will be coordinated by the Business Administrator in consultation with the Transportation Coordinator and in accordance with NJ Public Contracts Law.

Non Public/ Aid-in-Lieu
- Transportation or aid in lieu of transportation shall be provided in accordance with N.J.S.A. 18A:39-1.
- The Transportation Coordinator shall supply Application for Non-Public Transportation forms to non-public schools located within the district.
- The Transportation Coordinator shall determine students' eligibility for transportation or aid in lieu of transportation and shall notify parents and nonpublic school administrators of the determination for each application by August 1st.
- The Transportation Coordinator shall prepare the Nonpublic School Transportation Summary form and submit it to the nonpublic school administrators in January and May for certification of each.
- The Nonpublic Transportation Summary form shall also be forwarded to the Business Administrator in January and June for the issuance of aid in lieu of transportation reimbursement payments to parents.

DRTRS

- The annual District Report of Transported Resident Students will be completed by the Transportation Coordinator and submitted within the State set timeframe.

Safety

- School principal in cooperation with the Transportation Coordinator shall schedule and conduct bus evacuation drills at least twice during the school year for all students who are transported to and from school.

- The contracted bus company shall ensure that anyone driving a school vehicle used to transport students to and from school and school related activities meet all of the requirements of N.J.S.A 18A:39-17,18,19,and 20 and all New Jersey Department of Transportation rules governing school bus drivers.

- The contracted bus company shall ensure that anyone driving a school vehicle hold a valid Commercial Driver's License with appropriate endorsement(s) for the class and type of vehicle operated.

- The contracted bus company will file the Annual Certification of School Bus Drivers Report with the County Department of Education

- Random drug and alcohol testing of bus drivers shall be conducted in accordance applicable regulations.

Bus Accidents

- In the event of a bus accident, the driver shall notify police via cell phone and request that they notify the Transportation Coordinator or Superintendent of Schools.

- The driver shall contact the Transportation Coordinator and/or agencies that can assist in promptly providing for the safety and welfare of the passengers.

- The driver shall NOT leave the students unattended under any circumstances.

- The Transportation Coordinator shall notify the Business Administrator, Building Principal and School Nurse of the accident.

- The Transportation Coordinator shall proceed to the scene of the accident as soon as possible.

- The Transportation Coordinator shall verify the accident with police, keep a written record of each accident, and report all accidents to the state.

SECTION XII: FOOD SERVICE
CHAPTER 1 -   FOOD SERVICE

PURPOSE
The Board of Education recognizes that Food Service is required for the promotion of education. The Board has the responsibility to provide food services to all students.

PROCEDURE

Application for Participation in Child Nutrition Program
- Before the beginning of each school year, Business Administrator files the appropriate paperwork with the Bureau of Child Nutrition to participate in the Free and Reduced Meal Program.

Direct Certification
- Students eligible for TANF and/or Food Stamps may be directly certified by the State. In these cases, the district sends a letter to the household and notifies them of their child's lunch status before school even begins. In these instances, no lunch applications need to be filled out.

New Students
- Upon registration, new students are given applications for free and reduced meals.

Free and Reduced Meal Applications
- Business Office Secretary provides applications for free and reduced meals to the school office before the opening of school. The applications are disseminated by the school to students and then returned to school upon completion. Completed applications are then forwarded to Business Office Secretary.

Determining Eligibility for participation in the Child Nutrition Program
- Business Office Secretary determines eligibility in accordance with applicable regulations established by the Department of Agriculture. After determination, letters are sent to all applicants advising them of their status (i.e. free, reduced or denied). All applications are maintained in the central office as required by the State.

Master Eligibility List
- A master eligibility must be completed and is maintained by Business Office Secretary. This is a comprehensive list of all students who filed an application and indicates their status as free, reduced or denied. The master eligibility list is maintained for each school (location) as well as district-wide as required per regulations.

Civil Rights Compliance
- Per regulation, a Civil Rights Compliance is completed each year. Using the October 15th student data, lists are maintained by school, broken down by ethnic group and further broken down by status of free, reduced and denied.

Verification
- By November 15th, the required percentage of applications deemed eligible for free and reduced are verified. These applications are chosen at random and applicants are asked to provide name and social security number for each adult listed on the application as well as proof of income.

Bidding
- Milk and other food items are subject to the bidding requirement of the New Jersey State Contract Law. The Food Service Management Company contract will be renewed and/or re-bid in accordance with applicable law.

Daily Deposits
- Deposits are prepared daily and reconciled to the register tapes by food service management company personnel. They are then brought to the bank. Deposit totals are reconciled to the bank statement by business office personnel

Setting Prices
- Each year, the Board of Education sets prices for food services. Every effort is made to set prices that are affordable for students but enable the food services to operate without contribution from board funds.

Voucher Certification/submission
- Each month, Food Service Management Company personnel enter meal counts into the Department of Agriculture meal reimbursement system in SNEARS (School Nutrition Electronic Application System). These meal counts are then verified by the Business office and then Certified so that State reimbursement can be made.

Commodities
- The district shall participate in the commodities program offered by the New Jersey Department of Agriculture.

SECTION XII: FOOD SERVICE
CHAPTER 2 -   EXPENDITURE CONTROL
**   END OF THE YEAR PROCEDURES**

PURPOSE
To assure delivery and acceptance prior to June 30 for budgeted goods and services.

PROCEDURE
The deadline for ordering items from the current operating budget is **March 1**, unless an earlier date is set by the Superintendent. **Exceptions** to this will be as follows:

A. Miscellaneous Principals/ Supervisors Account

B. Emergency end of the year supplies

C. End of year activities such as field days, graduation, after school programs, assemblies and workshop / in services

D. Contractual responsibilities

E. Special State and Federally Funded Programs

SECTION XIII: TECHNOLOGY SYSTEMS
**CHAPTER 1 -   PHYSICAL SECURITY OVER TECHNOLOGY EQUIPMENT,
                PERIPHERALS AND MEDIA**

PURPOSE

In order to ensure the overall performance of the technology systems, the equipment must be protected from harm, abuse, misuse and pilfering.

1. Rooms or areas that house servers will be secured either by electronic door entry systems (card swipes or proximity cards) or by mechanical means (locks). Access to these areas should be restricted to authorized personnel only.

    a. Keys or cards that allow access to the areas should be limited in number and accounted for regularly.

    b. Review of the personnel who has access to these areas should be reviewed several times a year.

2. Rooms or areas that house large amounts of computer or technology equipment (including server rooms, switch closets and computer labs) should have environmental controls to ensure the proper heating, cooling, ventilation, and dehumidification is provided. Environmental controls should be monitored with a system to report environmental alarms.

3. All computer and technology equipment should be tagged and inventoried. Annually the equipment should be physically verified against the inventory log for existence and location verification.

    a. Verification should be made periodically to ensure that equipment is still located where the inventory record states. When equipment is moved, the inventory record should be updated.

    b. Laptops and other portable pieces of equipment should be accounted for periodically by requiring the users to provide the piece for physical inspection.

    c. Software clients can be used to track inventory of computer-based assets. Updates of software clients should be made on a regular basis.

    d. Inventory should be kept of computer related parts, supplies, consumables, and peripherals.

    e. District should track cost of replacement on all technology equipment valued above $500.

4. Cables and other locking mechanisms should be utilized when appropriate to secure individual pieces of equipment.

5. A master set of user manuals should be maintained and secured to ensure continuity of operations should other versions be destroyed. A master set of manuals should be held in another area, building, in a fire-rated cabinet or scanned and stored electronically in multiple locations

6. Media, such as disks, tape and other output should be protected in locked areas or cabinets. Media that is utilized for back-up of information, applications or systems should be held in another

area, building or in a fire-rated cabinet. Aging media should be transferred to a current technology.

SECTION XIII: TECHNOLOGY SYSTEMS
CHAPTER 2 -   SECURITY OVER DATA (PASSWORDS & USER ACCOUNTS)

PURPOSE
In order to ensure the overall performance of the district via its technology systems and data.

1. Password protection should be utilized for all network logons. Individual applications should also require users to have passwords.

    a. Users should be reminded not share or write down passwords

    b. Passwords should be "hardened" passwords and should be at least eight digits long, requiring upper and lower cases, numbers, and special characters. Passwords should not be "real" words or names of family, friends, pets, etc.

    c. Passwords for network access should be forced to be changed periodically

    d. Passwords for applications should be changed periodically.

    e. Passwords should be user generated and not stored whenever possible, with only reset ability housed at the technology department level

    f. Passwords should not be repeated for network access and application access, particularly the student information system.

2. User accounts should only be made for network access and individual application access as required for the completion of the staff duties or learning opportunities for students.

    a. No user profiles should be created, changed or deleted without proper authorization. This should include a written (or electronic) request form that is authorized by central administration. This authorization should include the name of the individual, the applications and network services to be granted access to and the level of security in each.

    b. Systems that employ automatic account/password creation should be monitored regularly to ensure software functionality.

    c. Access to district wide public folders should be restricted based on user role.

PURPOSE
The number, type and scope of individual applications should be monitored to maximize the efficiency of the technology while not creating an overly complex environment.

1. Purchase and use of new applications, including those that are web hosted and not actually owned by the district should require approval of the superintendent and business administrator. Among considerations should be any licensing issues, purpose of application, and compatibility of the new application with the current infrastructure. The need to expand the infrastructure as a result of the new application (for example, video sharing software may need additional storage).

   a. Before new applications are purchased, there should be a determination of the needs of the district, a review of available solutions, a compatibility test with existing infrastructure and a determination of the needs satisfied by the application.

   b. Before implementation of new applications, timelines and deliverables should be established. The deliverables would include what is expected of the application and the time frame for each.

   c. Before installation of new applications, back-up of systems should be done in case of incompatibility and adverse reactions to the new software. Baseline information should be held.

   d. Hardware requirements for the new application should be identified and purchased well in advance of installation of new applications, if needed. This allows for the proper testing of the new hardware.

2. For existing applications and systems software, a listing should be created and maintained and submitted by the technology department for periodic review by central administration. The list should include:

   a. Hardware utilized, including name of server or location of software or application

   b. Summarized description of user

   c. Number of users

   d. Licensing information, including expiry dates

   e. Application owner responsible for user authorities

   f. Date of original purchase and dates of updated purchases

   g. Version information

   h. Vendor contact information

PURPOSE

The district needs to employ several layers of protection to ensure that unauthorized access to the network does not occur.

1. Anti-virus Application is in use and automatically updated and forced automatic rollouts to all district computers occurs on a regular basis to protect from computer virus contamination.

2. The district utilizes spam filters and anti-spyware software to minimize the potential for unsolicited and unauthorized access to the network.

3. The district utilizes an external firewall to prevent access from unauthorized sources.

   a. Any applications or web pages that will be viewable by the general public or by certain users, will be held in the "DMZ", or that portion of the network where is there is limited trust.

   b. Network resources that are relegated to the "DMZ" will be completely separated from any internal networks, thereby blocking firewall avoidance.

   c. The available and open ports should be reviewed periodically.

4. Obtain automatic updates for operating systems and common applications such as Microsoft Office.

5. The district will secure the wireless network by using WEP, WPA or other network level protective encryption to avoid access by unauthorized sources.

6. District will monitor wireless transmission to verify authentication of users.

7. Network administrators will periodically check systems ability to bind IP addresses to users on the network

SECTION XIII: TECHNOLOGY SYSTEMS
CHAPTER 5 - PROTECT DISTRICT'S NETWORK FROM INTERNAL DANGERS

PURPOSE
Create procedures that prevent unauthorized use from within the district

1. The district utilizes "Lock Out", where the workstations and screensavers should automatically lock the unit when not in use for several minutes.

2. Access to the network should be requested, changed, added and deleted by authorized personnel only on behalf of those staff members who need access. There should be a form that requires signatures and sign-off by the technology staff that has completed the tasks.

3. The district will maintain logs of all users and access levels for all systems applications. Application administrators will maintain logs of all user and access levels for all applications.

4. User roles should be defined that allows for many users to be grouped together. The use of profiles allows for more standardization and efficiency in administering the security access of each application.

5. All application access will be reviewed periodically for discrepancies in the user roles and the access to sensitive information.

PURPOSE
Store electronic communications made within district

1. District will employ hardware solution to maintain electronic backups of all communications.

2. District will store for a period of three years, all inbound and outbound messages

3. Email archival system access will be restricted to secure district personnel

4. Periodic checks of the email archival system will be made to ensure reliability.

5. Regular password changes will be made to the archival system to limit potential security breaches.

6. The district will setup network policies to block any electronic instant messaging/chat program that cannot be monitored/archived.

7. District will archive all inbound and outbound instant messaging communications.

SECTION XIII: TECHNOLOGY SYSTEMS
CHAPTER 7 -   VIDEO SURVEILLANCE SECURITY

PURPOSE
To ensure a safe and secure environment for student learning

1. District will install optical cameras in key locations to record activities at all hours.

2. Surveillance cameras will interface will digital video recording system.

3. Digital recording system will provide enough storage to monitor key locations for a period of three to five days at a minimum.

4. Digital recording systems will be checked regularly to ensure recording quality, reliability, and ability to retrieve information

SECTION XIII: TECHNOLOGY SYSTEMS
CHAPTER 8 -   WEB CONTENT FILTERING AND SUPERVISION

PURPOSE
To ensure a safe and secure electronic environment for students.

1. District will employ tools to monitor access to web sites. Using a hardware or software "proxy" solution, the district will put into place a method to filter web sites containing content that is against the district's acceptable use policy.

2. "Proxy" system will filter web sites that contain viruses, spyware, malware, unsecure connections and improper certificates.

3. District will develop a system to log attempts at blocked web sites

4. Technology staff will conduct regular maintenance of the "proxy" filter.

PURPOSE

To provide users with a secure area on the network to store files.

1. District will employ tools to allow users to save files on a secure server.

2. Systematic and regular backups will be made of network-stored data.

3. Access to individual network space will be restricted to individual users and network administrators.

    a. Network administrators will create space limitations so as to not exceed the capacity of the server space

    b. Users of the network storage system will agree to store content that is in agreement with the district's acceptable use policy.

4. Shared network storage will be monitored to ensure proper access based on security groups.

5. Network administrators will periodically check backups of the system.

SECTION XIII: TECHNOLOGY SYSTEMS
CHAPTER 10 -   MAINTENANCE & COMPUTER WORK ORDER SYSTEM

PROCEDURE

Maintenance Work Order System

In order to ensure that building maintenance projects are done in a timely fashion, the Assist work order system must be used. Work orders may be generated by the teachers or other school personnel. The Principal's office will log in the work order request through the School Dude program. The work order is automatically sent to the Building & Grounds Office. No maintenance projects will be started without a work order request. The work orders will be processed in the order they are received. The Supervisor of Buildings and Grounds will prioritize the work orders according to the date needed and the severity of the work that needs to be done. The Supervisor of Buildings and Grounds will send a notice upon completion of the project.

Computer Work Order System
In order to ensure that computer repairs are done in a timely fashion, the following procedure must be followed.
1. A work order is generated through Assist indicating a description of the problem and the location.
2. Work orders are received and delegated to the Computer Technicians. They will be processed in the order they are received, unless there is one that is classified as a priority request.
3. Upon completion of the work order, the person initiating the request receives a report stating that the work is completed.

SECTION XIV: INFORMATION MANAGEMENT
CHAPTER 1 -ACCEPTABLE USE OF DISTRICT'S TECHNOLOGY & INFORMATION

PURPOSE

To ensure that anyone who has access to district electronic resources understands what is acceptable use of the technology and information and ensure that anyone who has access to sensitive information understands the acceptable uses of that information.

PROCEDURE

1. The board will establish a policy that informs all users of the districts' data, systems and information of the acceptable and non-acceptable uses of those district assets. The policy should identify students, staff, parents and guardians, and other users who may have access to the district's data, systems and information.

    a. The students and staff should be required to sign an acknowledgment of the policy and return that form to the district. Forms should be updated at least annually.

    b. Parents who utilize information of the district via the internet (student's grades, lunch accounts, library information, etc) should have an electronic acceptance on the web pages before data is displayed. This acceptance of assurances should include non-disclosure of information that is displayed and other assurances that would appear in a written acceptable use policy.

    c. All persons with sign-on to the district's network or to district data, i.e., parent portals, should be required to agree to the acceptable use policy, which should be listed.

2. The board will adopt an acceptable use policy that at a minimum should prohibit the following regarding electronic systems conduct that interferes with or stops district activities, including but not limited to excess download, uploads, printing, copying, bandwidth usage, etc.

    a. conduct any activity not related to the district's operation, including, but not limited to, advertising, soliciting business, or political lobbying

    b. Involvement in the violation of, or conviction for violation of, federal, state, or local statutes or regulations regarding computers, electronic communications, interstate commerce and/or security regulations. This includes, but is not limited to, material protected by copyright, trade secret, obscenity and related laws.

    c. Threats, harassment, libel or slander

3. This policy should be reviewed annually for changes in the types of information used and in the types of technology used

4. Information as referred to in the policy should not be limited to electronic information or simply the use of electronic systems. Controls need to exist over written information and paper files.

    a. Individuals who have access to district records should not use the information for personal reasons

b. Sensitive information should be stored in a manner that does not allow for easy access. In the case of electronic information, passwords and restrictions based on user should be employed. For written and paper files, information should be secured by locking cabinets, drawers and doors to offices that hold such information.

c. Copies of sensitive material should only be made in cases where it is necessary. Any copies of information that is sensitive in nature should be destroyed in appropriate manner, such as shredding.

5. All users of technology and all those who have access to sensitive district information, should be required to sign an acceptable use form that states the person signing has read and agrees to uphold the policies set forth.

a. Forms should be signed at least annually and for any major change in position that allows access to additional information.

6. Violations of AUP should be spelled out in student and staff code of conduct

PURPOSE
To ensure that sensitive information is properly handled and limit the potential exposure of information from being obtained through the district

PROCEDURE

1. All employees who have access to any of the following information, will be required to sign an acceptable use form at least annually on the proper methods of use, compilation, dissemination, and destruction, when appropriate, and safeguarding of that information.

2. The superintendent and business administrator or designees will determine those records of a sensitive nature held in the district. The records include but are not limited to staff, student volunteers, and board members' personal information such as an address, unlisted phone number, social security number, marital or guardian status, garnishment information, health-related information, free and reduced lunch status, and disciplinary information.

3. Sensitive information should be housed in a locked cabinet or behind locked doors.

    a. Access to keys is restricted to personnel authorized to view the information

        1. Keys should have "do not duplicate" on them and copies should be prohibited, except as needed

    b. Areas housing sensitive information should be locked whenever the areas are not staffed

    c. Wherever possible, sensitive information should be stored away from high traffic areas.

4. Original sensitive information files, should be housed in a fire-rated cabinet, where possible.

5. Backups of paper documents should be treated as sensitive. Electronic documents should be backed up daily and paper documents should be housed in locked areas.

SECTION XV: FISCAL AND HUMAN RESOURCE MANAGEMENT SYSTEMS
CHAPTER 1 - FISCAL MANAGEMENT SYSTEMS

Directive
Pursuant to 6A:23A-6.7 school districts and county vocational school districts with budgets in excess of $25,000,000 or with more than 300 employees shall maintain an enterprise resource planning (ERP) system which integrates all data and processes of an organization into a unified system. An ERP system uses multiple components of computer software and hardware and a unified database to store data for the various system modules to achieve integration. NOTE: This system does not include student, transportation, or food service databases or modules.

ERP System Integration Features
Three applications – comprise an ERP; accounting, payroll, and human resources system. System integration permits data sharing among the three applications, therefore eliminating any duplication of data entry. System integration features facilitate data sharing not only among the applications, but may also with third-party payroll, substitute placement/absence tracking, and bidding applications. Integration between these applications allows for the automation of many functions, enabling:

In Accounting

System-generation of the payroll purchase order and encumbrances at the start of each new fiscal year (salary amounts and expense account information from Payroll is used to create the file needed to generate the payroll PO encumbrances in Accounting).

Update/adjust payroll PO encumbrances throughout the year to reflect any staff/budget changes (updated salary/expense account information from Payroll is used to update payroll PO encumbrances in Accounting). Automatically reduce payroll PO encumbrances to expenditures each pay period (transfer of payroll expenditure data from Payroll, or a third-party application such as ADP, to Accounting). Import next year's budget preparation data directly into a Budget Projection Module (transfer of salary data either from Personnel, or a third-party application such as Microsoft Excel, into Accounting). Import purchase order data from third-party bidding applications (such as Educational Data) to Accounting, automating purchase order entry.

In Payroll

Automatically update new fiscal year payroll salaries for all employees (transfer of contracted salary data from Personnel to Payroll). Or synchronize remaining contract days that can be printed on employees' payroll check stubs (transfer of remaining sick/personal/vacation day balances from Personnel to Payroll).

In Personnel

Import attendance information (automatically generating employee attendance records within Personnel from your AESOP or SUBFINDER system). Implement position control codes (transfer of employee budget spread data from Payroll via alpha/numeric position control code for each employee record within Personnel). Automatically update position control budget spread information (based on payroll budget spread changes – transfer of updated budget spread data from Payroll updates Position Control Code budget spread data in Personnel). Generate projected salary data, by expense account, for budget preparation (transfer of employee salary data and Position Control Code budget spread information from Personnel to an Accounting's Budget Projection Module).

Payroll budget spread information can also be imported into Accounting from third-party applications such as ADP. Those not utilizing system integration will obtain the payroll budget spread database file from their individual payroll provider instead. If utilizing an outside provider, districts should ensure that the expense account structure for the employee's budget spread in the third-party application is consistent with the expense account structure established within Accounting.

Import Budget Preparation Data into a Budget Projection Module (Personnel to Accounting)

Accounting may include a budget projection module designed specifically to assist school districts with next year's budget preparation. This module includes a function allowing for the import of data (either from Personnel or a third-party application such as Microsoft Excel). This Projected Salary Data File (with the use of unique position codes, the system will automatically project, based on your district's settled contract information, the total amount needed for each salary expense account).

Additional Benefit:

- Import the Projected Salary Data into the Accounting's Budget Projection Module (all employee names and salaries that comprise the projected total will be detailed for each expense account).

Bidding to Budget Transfer

(Third-Party Bidding Software to Accounting)

Many districts utilize outside bidding companies (such as Educational Data) assist with the process of procuring needed supplies for the upcoming year. These bidding companies deal with the individual vendors and award the bids based on district criteria. The data received from the third-party bidding application then needs to be entered into the district's accounting software application to generate the purchase order encumbrances. Entering these purchase orders can be time-consuming and labor-intensive. To expedite this process, the Accounting system should be able to provide a "Bidding to Budget Transfer" function.

 Automatically Update New Fiscal Year Payroll Salaries for all Employees (Personnel to Payroll)

At the beginning of each new fiscal year, salary information can be updated for all employees automatically. Districts who utilize third-party payroll applications (such as ADP) may have to manually enter in each new salary amount for every single employee. If system integration is used this should be an automated process for those districts that utilize both Payroll and Personnel applications. Personnel provides the ability to maintain historic, current, and future year salary information, allowing Payroll to access this data when it is time to update individual employee salaries.

Synchronize Contracted Salaries

This function would update the "Salary" field with employees' total calculated salary amounts from Personnel.

Print Sick/Personal/Vacation Day Balances on Employee Check Stubs (Personnel to Payroll)

Districts routinely provide employees with their balance of contract days throughout the year. One method to provide this information is to generate a hard copy report (which can take some time to print and distribute to each and every employee). Districts that utilize system integration have the ability to streamline this process by synchronizing this information between the two applications, allowing the balance of contract days to be printed directly on the employee's check stub in Payroll.

Synchronize Contract Days Remaining

(AESOP or SUBFINDER Systems to Personnel)

Many districts take advantage of utilizing outside automated substitute placement systems (such as AESOP or SUBFINDER). These systems provide online solutions for absence tracking and substitute placement.

Entering the district's daily attendance and substitute information can be time-consuming and labor-intensive. System integration should be able to import attendance records,

which automatically generate employee attendance records within Personnel from your AESOP or SUBFINDER file, reducing the need to manually enter this information in. This function is available to all districts that utilize either the AESOP or SUBFINDER systems.

Key benefits include increasing the district's efficiency in 1.) filling teacher absences with substitute teachers, and 2.) automating the attendance data entry process. For those districts whose attendance is not entered on a daily basis (due to work overloads or staff absences), integration between the two applications aids districts with keeping their attendance current and up-to-date, providing school administrators access to accurate and reliable absence information in a timely basis.

Implement Position Control Codes or Numbers (PCN), and Automatically Update Position Control Budget Spread Information (Payroll to Personnel)

Utilizing synchronized Personnel and Payroll applications give the ability to implement position control codes, as well as automatically update position control budget spread information as necessary. Position Control Codes or Numbers (PCNs) represent distinct, board-approved, contracted job positions. The budget spread for each position is defined, providing a powerful in-house management and budgeting tool. Key benefits of utilizing PCNs include features that allow your district to:

Validate current year budget appropriations against Personnel contracted salaries, by account.

Present salary projection analysis to the board to assist with budget projection for the next fiscal year.

Track and project the district's vacant positions, allowing for more accurate budget projections.

Import future year salary data directly into Accounting's Budget Projection Module.

Utilize employee budget spread information from Payroll to generate PCN in Personnel.

In short, a unique code is created to represent each board-approved contracted position within your district. These codes are referred to PCNs. The budget spread is attached to these codes, telling the system which accounts the position is to be paid from. As the positions are filled, the corresponding PCN is linked to the employee who is currently filling the position. PCNs that are not linked to any employees represent vacant positions. For example, if your district has five board-approved positions for high school math teachers, you would establish five PCNs to represent the five separate positions.

PCNs are independent of employee records. Each PCN represents a separate position within the district, not the employee who fills it at any particular time. Thus, if an employee leaves a position and the position remains open, the PCN remains active in the system representing a vacant position to be filled. Once an employee is hired for that position, the vacant PCN is then assigned to that person.

Vacant PCNs provide an area where a projected estimated salary amount may be entered, providing the district with the ability to budget for positions that are expected to be filled. When a PCN is linked to an employee record, the calculated salary for that employee overrides the vacant salary amount entered for the PCN. As PCNs represent positions within the district, they are only added or deleted when a job position itself is either created or phased out.

Meaningful vs. Non-Meaningful PCNs

Each PCN must be unique and can be up to 20 characters or digits. A PCN can either be a random string of numbers with no meaning attached to it – like a PO number – or it can be a string containing meaningful segments – like an expense account number.

Meaningful PCNs are critical for position control, as they allow the positions they represent to be more easily identified. They are also easier to relate to when using the PCN-associated reports.

Non-meaningful PCNs are a random string of numbers with no meaning attached to them. Position control is more difficult, as is using the related reports.

Generate Annual Contract Letters/Create Mailing Labels, etc.

Export Employee Data from Personnel

Generate Letters or Labels using Microsoft Word

Export Employee Data from Personnel

Generate Letters/Labels from Microsoft Word

Export Employee Salary Data from Personnel

WHAT A SBA SHOULD DO….TO IMPLEMENT 6A:23A-6.7?

1. Do we need to comply given district budget or populace?
2. Look at current systems utilized (i.e. fund accounting, payroll, and personnel) for integration or expansion.
3. Define needs-are systems in place fully utilized? Is training necessary to implement system capabilities? Is there no integration in place?
4. If utilizing multi modules (systems) i.e. ADP payroll, Microsoft Excel position control, outside fund accounting module….can they be integrated? If so, have approval for utilization been obtained from the ESC?
5. Does the system….. (Fund accounting, personnel, and payroll) currently being utilized sufficiently meet the requirements of 6A:23A-6.7? If so, has approval been obtained from the ESC?
6. If not able to expand current systems for appropriate utilization, is there another district or county organization that can accommodate needs? (Remember to check with the ESC for potential providers)
7. What expenditures are available to extend to the full integration of systems (ERP)? Does the additional cost add directly to the district's administrative limits or can the additional cost be shifted to an outside agency (i.e. bank payment for services)?

8. What are the "quiet" costs of system integration?
   → New equipment (servers, wiring, computers)
   → Supplies (paper, checks, ink, and associated copy costs)
   → Staffing (training and number to respond to necessary reporting, daily updates, etc.)
   → Facilities (is there room for all necessary equipment, supplies, and staff?)

9. If it is necessary to research outside ERP systems, are they able to give you a BETA for 2009/2010? Are they state-approved for compliance?
   → In looking at ERP systems, does the potential system allow for control over access and audit trail for access to all system components?
   → Does the anticipated ERP system allow for appropriate updates for all systems within or outside pursuant to DOE requirements?
   → Has the proposed ERP system been used in full by NJASBO members within the last three (3) years?
   → Is the proposed ERP system harmonious to NJSA and NJAC requirements
   → Does the proposed ERP system allow for staff training, support updates, appropriate backup of information, and backup for the start-up?

Determination

Once the aforementioned is reviewed and the priorities or direction of the district is established the SBA in conjunction with the CSA should approach the Board of Education with their findings. The Board of Education should prior to determination, analyze the recommendation for ERP compliance, but make sure that all changes in procedure and process also adhere to Board of Education policy, maintain appropriate user authority and user access, and district-wide protocols for accessibility.

Internal Controls

The Board of Education should establish internal control procedures for all systems (fund accounting, personnel, and payroll) regardless of true system integration or multi-systems (many modules) integration. No one individual should have control within all systems. An annual review should be done via an internal control check. (See attached sample document- which should be completed in-house and by the district auditor independently).

SECTION XVI: REPORTING
CHAPTER 1 - ASSA REPORTING

PROCEDURE:
The information for the Application for State School Aid (ASSA) is generated through and completed by the Assistant Superintendent of Schools. In September a memo is sent out to all Principals/Supervisors from the Assistant Superintendent detailing the directions for submitting the school ASSA information along with the importance of its accuracy. Below is a breakdown of how the information is generated:

Information	Person Responsible	Documentation
Students on roll- full and shared	Principal	Attendance registers maintained by principal. Documentation to be submitted with the report.
Sent full-time Received full time Received shared time	Dir of Student Svcs.	SIRS data
Private schools for the Handicapped	Business Office	Maintain tuition contracts for private school for the handicapped
Sent shared time	GCIT	Documentation to be provided to Supervisor of Special Education.
Resident students	Dir of Student Svcs.	SIRS data
At-Risk	Principal	SIRS data
Transportation	Transportation Coord.	Documentation to be submitted with report
English Language Learners	Curriculum Super.	SIRS data
Tier I students	Dir of Student Svcs.	Project Special documentation

SECTION XVI: REPORTING
CHAPTER 2 - FREE AND REDUCED LUNCH APPLICATIONS

PROCEDURE
The Free and Reduced Meal applications are sent to the district electronically by the state. It is mandated that these forms be used without change. The Business Office is responsible for copying and distributing applications to the school office. Applications are mailed to each household in the summer packet prior to the first day of school. Once completed by the parent all applications returned are sent to the Business Office for processing. The Business Office sends home a meal status notification letter to all applicants. Applications are kept in the Business Office throughout the school year. Using the Food Service Solutions FORMS program for processing the applications, the eligibility determination is forwarded to each student file and to the Point of Sale system. Verification of qualification for free and reduced meals is the responsibility of the Business Office. Verification of applications must be completed in November.

School Procedures
The cafeteria has a computerized point of sale cash register. After the student identifies himself with a PIN number, the picture of the student comes up on the screen along with the meal status code and any balance the student may have.

Student lunch accounts can be replenished with funds in several ways. Students may deposit money directly with the cashier while they are purchasing meals. Parents can deposit money in student accounts electronically via ACH transfer or parents may send checks to the cafeteria manager for posting to the student's account.

The meal eligibility status is on the point of sale screen, reducing overt identification. All meal statuses are shown by a symbol.

At the end of the day the cafeteria manager prints out the daily sales reports. The cashiers can view these numbers prior to printing to verify cash received against sales. Any problems are referred to the cafeteria manager. The cashiers need to advise their managers of any money discrepancies.

SECTION XVI: REPORTING
CHAPTER 1 - FALL REPORT DATA COLLECTION SCHEDULE

PROCEDURE

Below is a listing of the required Fall Reports along with the personnel responsible for its completion:

District Contact Person	Data Collection	Distribution Medium	Distribution Date	Due Back Medium	Due Back Date	Due In Supt's Off.
Supervisor of Curriculum, Instruction & Tech..	NJ Smart	DOEnet	Beg. Sept	DOEnet	End Sept.	
STATE AID						
Super. of Spec Ed	ASSA	DOEnet	Beg.Oct	DOEnet	End Oct.	Middle Oct.
Bus.Admin.	Debt Serv.	DOEnet	Beg. Nov.	DOEnet	Middle Nov.	
Transp. Super.	Transp. Report	Diskette	Mid-Nov.	Diskette	Middle-Dec.	
Sup. of Spec. Ed.	LEP	DOEnet	Beg.-Oct.	DOEnet	Beg.-Nov.	Middle-Oct.
FALL SURVEY						
Supt's Sec-Data	Certificated Staff	Diskette	Mid.-Oct.	DOEnet	Mid.-Nov.	
Supt's Sec.	Enroll./ Dropouts	DOEnet	Mid.-Oct.	DOEnet	Beg.Nov.	First-Nov.
Supt's Sec.	Graduates/Non Cert. Staff	DOEnet	Mid.-Oct.	DOEnet	Beg.-Nov.	First-Nov.
Super of. Spec.Ed. Super. of Curr & Instruction	Special Ed.Report ECPA & NCLB	DOEnet DOEnet	End-Nov. End-Nov.	DOEnet DOEnet	Beg.-Dec. Beg.-Dec.	

SECTION XVII: APPENDIX
GLOSSARY OF COMMON SCHOOL ACCOUNTING TERMS

ACCOUNT - A descriptive heading under which are recorded financial transactions that are similar in terms of a given frame of references, such as purpose, object, or source.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

AUDIT - The examination of records and documents and the securing of other evidence for one or more of the following purposes:
- A. Determining the propriety, legality, and mathematical accuracy of proposed or completed transactions.
- B. Ascertaining whether all transactions have been recorded.
- C. Determining whether transactions are accurately recorded in the accounts and in the statement drawn from the accounts.
- D. To determine whether the statements prepared present fairly the financial position of the school district.

AVERAGE DAILY ATTENDANCE, ADA - The aggregate days; attendance of a given school during a reporting period divided by the number of days school is in session during this period. Only days on which the pupils are under the guidance and direction of teachers should be considered as days in session.

BID - The process which includes legal advertising and direct contact, sought from appropriate vendors for goods and services individually or in the aggregate, whose cost is above the mandated bid threshold.

BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period or purpose and the proposed means of financing them.

CAPITAL OUTLAY - An expenditure that results in the acquisition of fixed assets or additions to fixed assets. It is an expenditure for land or existing buildings, improvements of grounds, construction of buildings, additions to buildings, and the remodeling of buildings, with a life expectancy of at least ten years.

CASH - Currency, checks, postal and express money orders, and bankers' drafts on hand on deposit with an official or agent designated as custodian of cash, and bank deposits.

CHART OF ACCOUNTS - A list of all accounts generally used in an individual accounting system. In addition to the account title, the chart includes an account number that has been assigned to each account. Accounts in the chart are arranged by Fund, Program, Function, and Object.

CONTRACTED SERVICES - Services rendered by personnel who are not on the payroll of the Board of Education including all related expenses covered by the contract. Also, see Purchased Services.

CURRENT - The term refers to the fiscal year in progress.

DEFICIT - The excess of the obligations of a fund over the fund's resources.

DISBURSEMENTS - Payment in cash.

ENCUMBRANCES - Purchase orders, contracts, and salary or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid.

EQUIPMENT - An instrument, machine, apparatus, or set of articles with a value of at least $500 which retains its original shape and appearance with use and/or is nonexpendable; i.e., if the article is damaged or some of its parts are lost or worn out, it is usually more feasible to repair than to replace it with an entirely new unit.

EXPENDITURES - Charges incurred, whether paid or unpaid, which are presumed to benefit the current fiscal year.

FISCAL YEAR - The twelve-month period from July 1, through June 30, during which the financial transactions of the school system are conducted.

FIXED ASSETS - Land, buildings, machinery, furniture, and other equipment which the Board of Education intends to hold or continue to use over a long period of time and costs over **$500.00** when purchased. "Fixed" denotes probability or intent to continue use or possession and does not indicate immobility of an asset.

FUNCTION - A group of related activities which are aimed at accomplishing a major service for which the school system is responsible.

FUND- All accounts necessary to set forth the financial position, the financial operations, the changes in residual equities or balances, and the changes in the financial position of a fund.

GENERAL FUND - Used to account for all transactions in the ordinary operations of the Board of Education.

INVENTORY - A detailed list or record showing quantities, descriptions, values, and frequently, units of measure and unit prices of property on hand at a given time. Also, the cost of supplies and equipment on hand not yet distributed to requisitioning units.

INVOICE - An itemized list of merchandise purchased from a particular vendor from which payment is made. The list includes quantity, description, price, terms, date, and the like, and is matched with the signed receiving copy.

OBJECT - The commodity or service obtained from a specific expenditure.

OBLIGATIONS - Amounts which the Board of Education will be required to meet out of its resources, including both liabilities and encumbrances.

PETTY CASH - A sum of money set aside for the purpose of paying small obligations for which the issuance of a formal voucher and check would be too expensive and time-consuming. Also, a sum of money, in the form of a special bank deposit, set aside for the purpose of making immediate payments of comparatively small amounts.

PROGRAM - A plan of activities and procedures designed to accomplish a predetermined objective or set of allied objectives.

PROGRAM MANAGER - The individual responsible for monitoring the expenditures within a particular program of the budget. This person usually determines what to purchase, originates purchase orders and receives goods and/or services.

PRORATING - The allocation of parts of a single expenditure to two or more different accounts. The allocation is made in proportion to the benefits which the expenditure provides for the respective purposes or programs for which the accounts were established.

PURCHASE ORDER - A written request to a vendor to provide materials or services at a price set forth in the order and is used as an encumbrance document.

PURCHASED SERVICES - personal services rendered by personnel who are not on the payroll of the Board of Education, and other services which may be purchased by the Board of Education.

REFUND - A return of an overpayment of over collection. The return may be either in the form of cash or a credit to an account.

REIMBURSEMENT - The return of an overpayment or over collection in cash.

REPLACEMENT OF EQUIPMENT - A complete unit of equipment purchased to take the place of another complete unit of equipment which is to be sold, scrapped or written off the record and serving the same purpose as the replaced unit in the same way.

REQUISITION - A written request to a school official for specified articles or services. It is a request from one school official to another school official, whereas a purchase order is from a school official to a vendor.

STUDENT ACTIVITY FUND - Financial transactions related to school-sponsored student activities and interscholastic activities. These activities are supported in whole or in part by income from students, gate receipts, and other fund-raising activities.

SUPPLY - A material item of an inexpensive, expendable nature that is consumed, worn out or deteriorated in use; loses its identity through fabrication or incorporation into a different or more complex unit or substance. Is expendable or subject to replace rather than repair if damaged or if some of its parts are lost or worn out.

TRAVEL - Costs for transportation, meals, hotel, and other expenses associated with traveling on business for the Board of Education.

UNIT COST - Expenditures for a function, activity, or service divided by the total number of units for which the functional activity or service was provided.

VOUCHER - A document that authorizes the payment of money and usually indicates the accounts to be charged.

From: John Greenhalgh, Practitioner's Guide to School Business Management, Allyn and Bacon, Boston, 1978, pp. 261-273.
Sam B. Tidwell, Financial and Managerial Accounting for Elementary and Secondary Schools, 3rd Ed., 1985, pp.597 -628.

SECTION XVII: APPENDIX
RETENTION OF RECORDS

PROCEDURE

1. No material which qualifies as a record or document may be destroyed without the prior approval of the Department of Education.

2. Materials or documents may be scheduled for destruction according to the NJ State Department of Education Records Retention Schedule

2. All requests for document disposal must be submitted to the Business Administrator.

3. The Business Administrator will forward all requests to the State for approval.

4. Questions concerning the disposition of records should be directed to the Business Administrator.

Legal Reference: Chapter 410 47:3-15 et seq. Public Records Account